

Verslag ◆ Ingxelo ◆ Report

Kantoor van die Munisipale Bestuurder 21 Januarie 2021

> 7/1/2/2-2 WYK: ALLE

ITEM 8.2 VAN DIE AGENDA VAN 'N RAADSVERGADERING WAT GEHOU SAL WORD OP 28 JANUARIE 2021.

ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) - OKTOBER - DESEMBER 2020

SUBJECT: QUARTERLY REPORT (ARTICLE 52 of MFMA) – OCTOBER - DECEMBER 2020

1. AGTERGROND / BACKGROUND

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 2de kwartaal soos op 31 Desember 2020.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2020/2021.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 2nd quarter as at 31 December 2020.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan 2020/2021.

2. WETGEWING / LEGISLATION

- 2.1 Local Government: Municipal Systems Act 32 of 2000
- 2.2 Local Government: Municipal Finance Management Act 56 of 2003

3. KOPPELING AAN DIE GOP / LINK TO THE IDP

The quarterly report links with Chapter 7 of the IDP - Strategic Goal 4 (Caring, Competent and Responsive Institutions, Organisations and Business) and more specifically with the following Strategic Objectives:

- 4.7 (Sound long-term financial planning including making the right investment decisions)
- 4.8 (Sound financial management, budgeting and expenditure control)
- 4.9 (Broaden the tax/ revenue base)

4. FINANSIËLE IMPLIKASIE / FINANCIAL IMPLICATION

Not applicable.

Grants and Subsidies received for October to December 2020:

•	Equitable Share	- R	44 867 000
•	Human Settlements	- R	11 937 390
•	Municipal Infrastructure Grant	- R	6 879 000
•	Library Grant	- R	3 882 667
•	Intergrated National Electrication Programme	- R	2 657 000
•	K9 Unit	- R	2 200 000
•	Energy Efficiency Grant (EEDSM 2020)	- R	1 000 000
•	EPWP	- R	840 000
•	Thusong Centre: Refurbishment	- R	150 000

NB: Grants and Subsidies will only be recorded in the Operating Budget as Income in June 2021.

5. AANBEVELING / RECOMMENDATION

Dat die raad kennis neem van die aangehegte kwartaalverslag, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 Oktober 2020 tot 31 Desember 2020.

That Council takes cognisance of the attached quarterly report, as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 October 2020 to 31 December 2020.

(get) L Zikmann	
MUNICIPAL MANAGER	

WC015 Swartland Municipality

Section 52 Quarterly Report



Quarter 2 October 2020 - December 2020

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PART 1 – IN-YEAR REPORT

Section 1 - Mayor's Report

1.1 In -Year Report – Quarterly Budget Statement

The quarterly budget statement for the period ended 31 December 2020 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

1.2 Financial problems or risks facing the municipality

The COVID-19 pandemic is undoubtedly having a negative economic impact. Revenue sources such as actual payments for service charges in the main are being impacted due to the negative impact the lockdown had on the ordinary consumer, etc. The municipality is acutely aware of this and will do everything within its power to manage resources responsibly by questioning the status quo as it cannot be business as usual.

To this end I'm reasonable comfortable that my guidance during the 2020-2021 final budget formulation in respect of not increasing basic service charges, suffice for electricity regulated by NERSA, had the desired result given the plight of all our consumers. We've limited growth on expenditure in support of our struggling economy and would like to appeal to business to consolidate business practices in support of not retrenching employees as the Swartland Area is unique in its offering just adjacent to the mother city.

We appeal to our struggling consumers to approach the municipal offices should assistance be required. In this regard we've relaxed some of the income criteria subject to the profile of households in these trying and unprecedented times for purposes of indigent relief. Our relaxing of the due date, interest being levied on overdue accounts, inclusive of a further free 2kls of water extended over the next six months are intended to bring much needed relief but moreover to show my appreciation to consumers of water that supported our efforts to save water during the water crises not too long ago.

Section 2 - Resolutions

RECOMMENDATION:

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 31 December 2020.

Section 3 – Executive Summary

3.1 Introduction

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

3.2 Consolidated performance

The following table summarises the overall position on the Capital and Operating Budgets as per the C-Schedule.

	Original Budget	Adjustment Budget	YTD Budget	YTD Actual	YTD Budget vs YTD Actual Variance	YTD Budget vs YTD Actual Variance %
Operating Revenue	R 870 034 875	R 877 515 365	R 376 926 417	R 411 305 569	R 34 379 152	9%
Operating Expenditure	R 797 918 541	R 798 281 541	R 348 956 537	R 293 484 453	R -55 472 084	-16%
Capital	R 212 435 837	R 213 132 732	R 126 664 253	R 66 854 118	R -59 810 135	-47%

IMPORTANT NOTE: The figures in the SDBIP report will differ considerably from the figures in the prescribed Budget Schedules, due to the fact that departmental charges are accounted for differently.

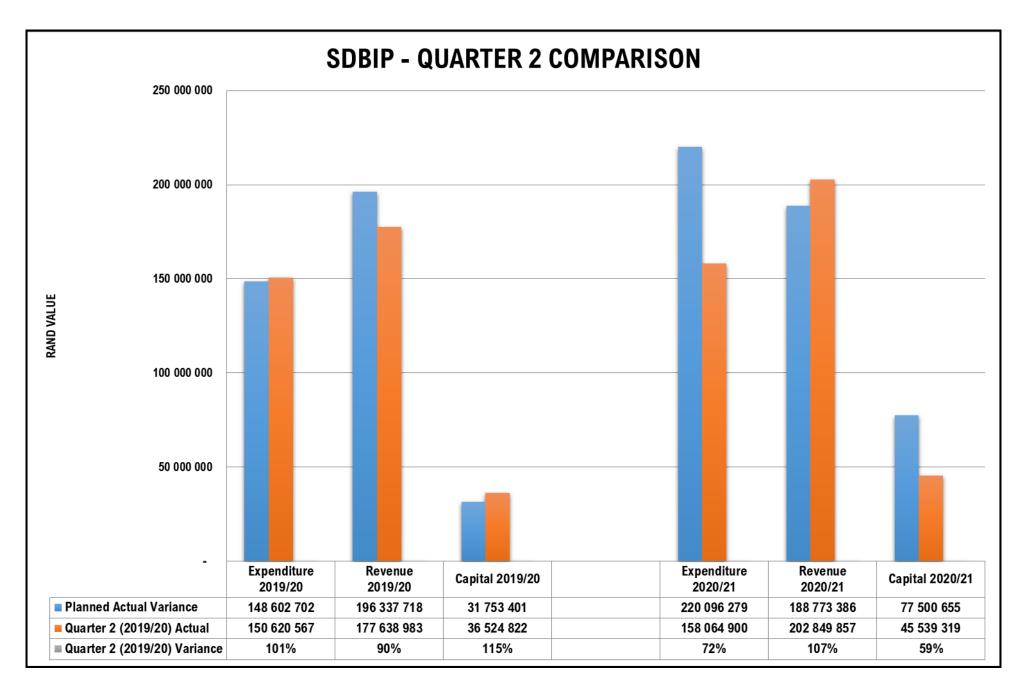
3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2020/21)

SERVICE DELIVERY AND	RUDGET	(OCTOBER		N	OVEMBER		D	ECEMBER		Q	UARTER 2	
IMPLEMENTATION		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
	2020/21	Tiannou	Actual	70	Tamica	Actual	70	Tiamilou	Actual	70	Tamieu	Actual	Q2
	Expenditure	15 058 230	11 622 751	77%	18 684 066	18 061 519	97%	54 821 120	18 110 163	33%	88 563 416	47 794 434	54%
CIVIL SERVICES	Revenue	10 368 405	11 319 613	109%	10 823 958	12 711 518	117%	30 438 296	37 614 244	124%	51 630 659	61 645 376	119%
	Capital	13 634 505	407 592	3%	18 352 811	7 112 003	39%	11 550 618	14 847 161	129%	43 537 934	22 366 756	51%
	Expenditure	2 568 050	2 498 166	97%	3 814 022	3 961 458	104%	4 273 849	2 342 735	55%	10 655 921	8 802 359	83%
CORPORATE SERVICES	Revenue	57 020	36 064	63%	62 371	25 937	42%	37 628	16 708	44%	157 019	78 710	50%
OOKI OKATE OEKVIOEO	Capital	10 000	35 300	353%	52 000	12 342 684	23736%	-	7 786	#DIV/0!	62 000	12 385 770	19977%
	Expenditure	1 177 520	1 623 318	138%	1 349 348	1 009 494	75%	1 905 390	1 528 001	80%	4 432 258	4 160 813	94%
COUNCIL SERVICES	Revenue	19 946	7 625	38%	42 448	11 669	27%	17 462	4 313	25%	79 856	23 607	30%
	Capital	-	-	#DIV/0!	2 000	-	0%	-	-	#DIV/0!	2 000	-	0%
	Expenditure	23 830 516	21 477 822	90%	22 999 945	21 995 372	96%	29 695 025	22 734 538	77%	76 525 486	66 207 732	87%
ELECTRICITY SERVICES	Revenue	27 212 746	27 238 461	100%	26 186 231	26 559 466	101%	27 990 634	28 622 483	102%	81 389 611	82 420 410	101%
	Capital	1 097 000	632 120	58%	5 512 000	1 336 051	24%	2 592 000	1 449 596	56%	9 201 000	3 417 767	37%
	Expenditure	4 262 223	3 443 145	81%	5 116 062	5 557 758	109%	3 586 799	46 374	1%	12 965 084	9 047 276	70%
FINANCIAL SERVICES	Revenue	11 986 769	11 354 125	95%	12 279 430	11 535 743	94%	26 884 272	31 216 984	116%	51 150 471	54 106 852	106%
	Capital	240 720	193 214	80%	3 000	5 106	170%	2 000	-	0%	245 720	198 320	81%
	Expenditure	2 537 826	1 749 660	69%	3 577 938	3 048 398	85%	2 960 478	2 078 084	70%	9 076 242	6 876 142	76%
DEVELOPMENT SERVICES	Revenue	728 157	549 811	76%	746 889	763 023	102%	408 910	546 429	134%	1 883 956	1 859 263	99%
DEVELOT WILLY SERVICES	Capital	7 191 407	12 584	0%	8 569 113	5 880 664	69%	8 050 881	623 725	8%	23 811 401	6 516 973	27%
			T =										
	Expenditure	773 194	513 314	66%	805 269	807 542	100%	823 189	675 803	82%	2 401 652	1 996 660	83%
MUNICIPAL MANAGER	Revenue	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	773	#DIV/0!	2 000	-	0%	-	-	#DIV/0!	2 000	773	39%
	Expenditure	3 816 012	3 331 362	87%	6 144 470	6 042 634	98%	5 515 738	3 805 487	69%	15 476 220	13 179 483	85%
PROTECTION SERVICES	Revenue	922 579	1 017 969	110%	816 027	891 689	109%	743 208	805 983	108%	2 481 814	2 715 640	109%
	Capital	32 000	44 345	139%	596 600	618 810	104%	10 000	(10 195)	-102%	638 600	652 960	102%
	Expenditure	54 023 571	46 259 538	86%	62 491 120	60 484 177	97%	103 581 588	51 321 185	50%	220 096 279	158 064 900	72%
TOTAL	Revenue	51 295 622	51 523 667	100%	50 957 354	52 499 045	103%	86 520 410	98 827 145	114%	188 773 386	202 849 857	107%
IUIAL	Capital	22 205 632	1 325 928	6%	33 089 524	27 295 318	82%	22 205 499	16 918 073	76%	77 500 655	45 539 319	59%

- The capital over-performance for Corporate Services is due to the Purchase of Erf 507, Malmesbury (office accommodation) which the cash flow was budgeted for in July 2020 but there was a delay with the process of finalising the Deed of Sale with Nedbank.
- The capital under-performance is noted compared to the planning for the second quarter. Variances will be addressed in the mid-year adjustments budget following consultations with the various directorates as each director remains responsible for their respective budgets.
- Other variances are explained under point 3.2.3 up until point 3.2.5.

Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2019/20)

SWARTLAND MUNICIPALITY	<u>′</u>	0	CTOBER		N	OVEMBER		DE	CEMBER		Q	UARTER 2	
SERVICE DELIVERY AND BU	<u>DGET</u>	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
IMPLEMENTATION PLAN	2019/20												Q2
	-												
	Expenditure	11 822 634	12 604 532	107%	15 959 461	16 054 006	101%	20 307 381		93%	48 089 476	47 457 493	99%
CIVIL SERVICES	Revenue	11 359 912	11 616 171	102%	20 896 275	12 068 101	58%	29 536 031		102%	61 792 218	53 879 773	87%
	Capital	4 786 259	1 973 346	41%	10 117 821	5 091 367	50%	3 154 071	13 039 845	413%	18 058 151	20 104 557	111%
	7	0.500.405	0.404.050	070/	0.047.000	0.400.044	40.40/	0.740.000	0.407.000	4.470/	0.004.074	0.000.704	4000/
	Expenditure	2 526 165	2 461 250	97%	3 047 998	3 180 844	104%	2 710 208		117%	8 284 371	8 809 761	106%
CORPORATE SERVICES	Revenue	42 915	58 918	137%	3 263 284	69 946	2%	69 567		68%	3 375 766	176 393	5%
	Capital	-	3 060	0%	32 000	31 134	97%	-	23 134	0%	32 000	57 327	179%
	Expenditure	1 296 197	1 048 460	81%	1 355 922	1 278 093	94%	1 300 201	1 482 750	114%	3 952 320	3 809 303	96%
COUNCIL SERVICES	Revenue	16 835	2 624	16%	30 460	20 774	68%	4 500	626	14%	51 795	24 024	46%
	Capital	-	-	0%	2 000	2 431	122%	(6 934)	-	0%	(4 934)	2 431	-49%
	_							71	- 1		, ,		
	Expenditure	19 246 854	22 416 243	116%	18 756 051	19 269 314	103%	21 916 318	16 347 420	75%	59 919 223	58 032 977	97%
ELECTRICITY SERVICES	Revenue	24 705 806	25 012 578	101%	23 570 277	24 963 093	106%	24 684 241	27 094 875	110%	72 960 324	77 070 547	106%
	Capital	1 292 000	1 081 262	84%	1 558 900	2 235 705	143%	585 000	1 395 905	239%	3 435 900	4 712 872	137%
	7	0.075.000	0.000.505	4400/	0.004.000	4 000 005	4.400/	0.400.454	4 000 400	4000/	0.000.050	10.000.001	40.407
EINANGIAL GERVIGES	Expenditure	2 675 008	3 032 535	113%	3 884 693	4 633 895	119%	2 403 151		182%	8 962 852	12 029 891	134%
FINANCIAL SERVICES	Revenue	10 903 845	6 053 586	56%	11 116 724	11 904 520	107%	22 989 456	23 662 266	103%	45 010 025	41 620 372	92%
	Capital	24 000	29 920	125%	3 000	12 136	405%	18 934	-	0%	45 934	42 056	92%
	Expenditure	1 611 286	2 074 526	129%	2 633 253	2 484 020	94%	1 884 825	1 645 991	87%	6 129 364	6 204 536	101%
DEVELOPMENT SERVICES	Revenue	1 049 989	1 075 201	102%	8 791 842	891 785	10%	473 438		98%	10 315 269	2 429 291	24%
	Capital	3 605 500	62 274	2%	2 790 500	29 033	1%	3 105 500		365%	9 501 500	11 422 124	120%
	-				1								
	Expenditure	514 248	543 985	106%	724 340	640 860	88%	554 019	567 218	102%	1 792 607	1 752 062	98%
MUNICIPAL MANAGER	Revenue	-	-	0%	-	-		-	-	0%	-	-	
	Capital	-	-	0%	2 000	-	0%	(10 000)	-	0%	(8 000)	-	
	Expenditure	3 300 196	3 631 519	110%	4 741 397	4 938 469	104%	3 430 896	3 954 557	115%	11 472 489	12 524 545	109%
PROTECTION SERVICES	Revenue	953 701	1 110 111	116%	1 257 342	699 947	56%	621 278		101%	2 832 321	2 438 584	86%
PROTECTION SERVICES	Capital	25 000	68 896		367 850	41 446	11%	300 000		24%	692 850	183 454	26%
	4 - 1 -		20 000	0,0	23, 000	11 110	, ,	200 000		/ V	552 555	. 50 101	2070
Expenditure		42 992 588	47 813 049	111%	51 103 115	52 479 501	103%	54 506 999	50 328 017	92%	148 602 702	150 620 567	101%
TOTAL	Revenue	49 033 003	44 929 190	92%	68 926 204	50 618 166	73%	78 378 511	82 091 627	105%	196 337 718	177 638 983	90%
	Capital	9 732 759	3 218 757	33%	14 874 071	7 443 252	50%	7 146 571	25 862 813	362%	31 753 401	36 524 822	115%



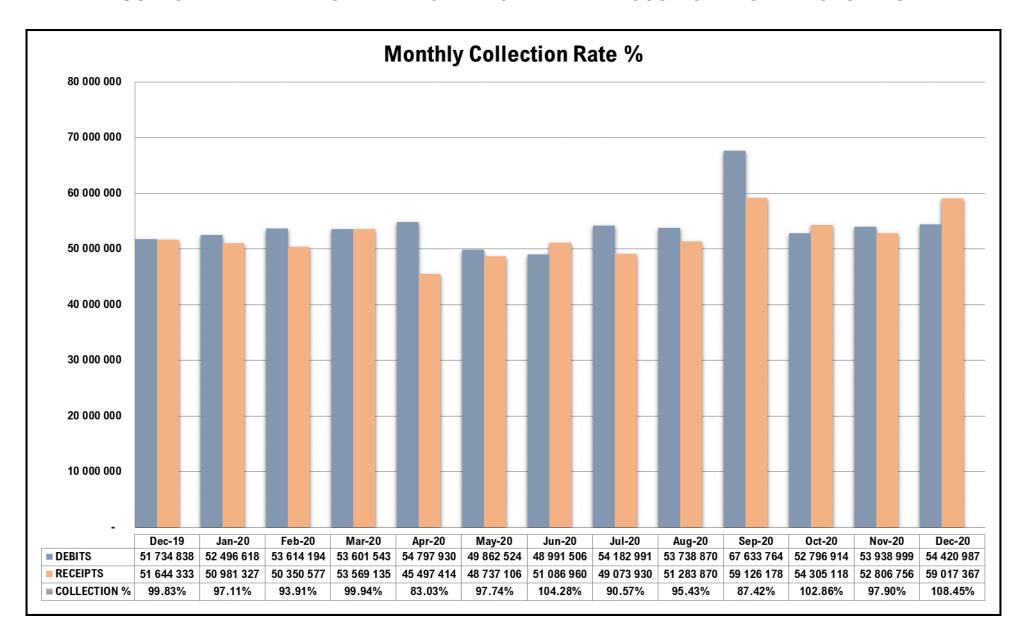
3.2.2 OPERATING REVENUE - ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

		Ос	t-20	Nov	v-20	De	c-20	Qua		
2020/21		Debtors Raised	Actual Payments	%						
ELECTRICITY	1	29 942 115	31 648 431	30 057 371	29 626 432	29 187 576	31 511 098	89 187 062	92 785 962	104%
RATES	2	11 163 935	10 024 900	10 856 593	10 869 922	10 920 102	12 402 468	32 940 631	33 297 290	101%
SEWERAGE	3	3 150 041	2 798 152	3 155 653	3 020 712	3 131 077	3 380 695	9 436 771	9 199 559	97%
AVAILABILITY	4	1 204 238	1 089 804	1 166 979	1 029 253	939 223	1 203 838	3 310 440	3 322 895	100%
HOUSING	5	31 755	22 742	32 633	30 622	30 535	34 493	94 923	87 857	93%
WATER	6	3 557 610	4 951 459	5 043 546	4 769 370	6 572 950	6 649 397	15 174 106	16 370 226	108%
REFUSE	7	2 236 419	2 061 645	2 253 399	2 110 775	2 375 745	2 417 366	6 865 563	6 589 786	96%
OTHER		1 510 800	1 707 984	1 372 825	1 349 668	1 263 778	1 418 013	4 147 403	4 475 665	108%
		R 52 796 914	R 54 305 118	R 53 938 999	R 52 806 756	R 54 420 987	R 59 017 367	R 161 156 900	R 166 129 241	103.09%

		00	t-19	No	v-19	De	c-19	Qua		
2019/20		Debtors Raised	Actual Payments	%						
ELECTRICITY	1	29 447 968	29 706 507	28 027 600	28 224 505	27 516 201	28 113 829	84 991 769	86 044 841	101%
RATES	2	9 195 164	11 716 273	4 913 449	10 091 846	9 978 753	9 715 256	24 087 366	31 523 376	131%
SEWERAGE	3	2 995 457	3 088 133	3 114 483	3 069 490	3 122 990	3 094 981	9 232 930	9 252 605	100%
AVAILABILITY	4	1 101 006	1 237 614	1 202 505	1 140 430	1 199 747	1 126 080	3 503 258	3 504 123	100%
HOUSING	5	31 240	29 521	31 681	37 555	31 628	33 779	94 549	100 856	107%
WATER	6	5 542 087	5 024 691	5 830 183	5 184 017	6 362 831	5 818 210	17 735 101	16 026 919	90%
REFUSE	7	2 158 531	2 309 236	2 239 274	2 267 488	2 246 029	2 257 888	6 643 833	6 834 612	103%
OTHER		2 585 491	541 368	1 196 407	1 116 641	1 276 659	1 484 309	5 058 557	3 142 317	62%
		R 53 056 944	R 53 653 344	R 46 555 582	R 51 131 973	R 51 734 838	R 51 644 333	R 151 347 363	R 156 429 649	103.36%

The combined monthly service collection rate of **103.09**% for the second quarter of the 2020/21 financial year shows a slight decrease when compared to the previous financial year's rate of **103.36**%. The actual payments refer to amounts received for the previous month's debtors raised.

AMOUNTS RECEIVED IN CURRENT MONTH FOR THE PREVIOUS MONTH'S DEBTORS RAISED



3.2.3 Revenue by source against Annual Budget

				Budget Year 2	2020/21			
Description	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands		_					%	
Revenue By Source								
Property rates	128 928	128 928	10 764	68 744	67 088	1 656	2%	128 928
Service charges - electricity revenue	318 741	318 741	25 391	163 031	153 683	9 348	6%	318 741
Service charges - water revenue	56 975	56 975	6 571	35 662	27 433	8 229	30%	56 975
Service charges - sanitation revenue	42 218	42 218	3 656	22 273	19 276	2 997	16%	42 218
Service charges - refuse revenue	26 468	26 468	2 290	13 852	12 274	1 578	13%	26 468
Rental of facilities and equipment	1 495	1 495	91	657	765	(107)	-14%	1 495
Interest earned - external investments	30 712	30 712	307	1 640	1 921	(281)	-15%	30 712
Interest earned - outstanding debtors	4 585	4 585	234	1 227	1 994	(767)	-38%	4 585
Dividends received	-	-	-	-	-	-		-
Fines, penalties and forfeits	33 030	33 030	4	61	266	(204)	-77%	33 030
Licences and permits	3 759	3 759	312	2 285	1 866	420	22%	3 759
Agency services	4 876	4 876	436	3 264	2 525	739	29%	4 876
Transfers and subsidies	120 495	133 676	44 867	90 855	81 196	9 659	12%	133 676
Other revenue	10 689	10 689	1 011	5 157	5 885	(728)	-12%	10 689
Gains	200	200	1 167	1 584	200	1 384	692%	200
Total Revenue (excluding capital transfers and	783 171	796 352	97 101	410 292	376 371	33 921	9%	796 352
contributions)								

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 31 December 2020.

- **Service charges water revenue** stands at 30% above YTD budgeted projections due to the reversal of the estimate consumptions billed during the lock-down period and the actual readings being billed, but moreover an increase in water consumption that was realised.
- **Service charges sanitation and refuse revenue** stands above YTD budgeted projections. The budgeted cash flow projections will be reviewed and adjusted with the mid-year adjustment budget.
- Interest earned external investments stands below the YTD budgeted projections due to the quantum of cash that was invested and will only mature in January and June 2021.
- Interest earned outstanding debtors stand below the YTD budgeted projections due to the
 interest for November 2020 that was billed in this month to accommodate the SASSA
 payment dates. The cash flow will be reviewed and adjusted with the mid-year adjustments
 budget.
- **Fines, penalties and forfeits** stands at 77% below the YTD budgeted projections with the amount being insignificant from a material point of view.
- Licenses and Permits, Agency services stand above YTD budgeted projections due services
 that could not be rendered during the lock-down period and the backlog of services are now
 being rendered, positively influencing the income.
- Gains refer to sale of land which for purposes of tariff modelling is not budgeted for.
- Revenue for the month of December 2020 was R 97.101 million whilst the overall YTD performance excluding capital transfers stands at 9% above the budgeted projections.
 Variances will be addressed in the mid-year adjustments budget, after adjustments for actual payment receipts were considered.

3.2.4 Expenditure by source against Annual Budget

, ,				Budget Year 2	2020/21			
Description	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands							%	
Expenditure By Type								
Employ ee related costs	239 382	239 550	18 188	117 419	120 115	(2 696)	-2%	239 550
Remuneration of councillors	11 471	11 471	922	5 462	5 736	(274)	-5%	11 471
Debt impairment	43 915	43 915	-	(6)	-	(6)	#DIV/0!	43 915
Depreciation & asset impairment	92 755	92 755	-	-	45 877	(45 877)	-100%	92 755
Finance charges	11 934	11 934	5 939	6 056	5 993	63	1%	11 934
Bulk purchases	251 000	251 000	18 281	118 486	110 038	8 448	8%	251 000
Other materials	33 242	33 295	1 040	6 715	8 036	(1 320)	-16%	33 295
Contracted services	57 512	57 653	3 253	21 563	30 073	(8 509)	-28%	57 653
Transfers and subsidies	3 223	3 223	583	1 679	1 764	(86)	-5%	3 223
Other expenditure	44 038	44 039	2 019	16 110	21 325	(5 215)	-24%	44 039
Losses	9 446	9 446	-	-	-	-		9 446
Total Expenditure	797 919	798 282	50 226	293 484	348 957	(55 473)	-16%	798 282

- **Depreciation & asset impairment** The budgeted cash flow projections normally receive consideration after the completion of the regulatory audit but due the timing of the latter, adjustments during the mid-year process would not be practicable.
- Other materials stand at 16% below the YTD budgeted projections mainly due to underspending on various line items.
- **Contracted Services** stand at 28% below the YTD budgeted projections mainly due to underspending on various line items such as Housing: Riebeek Wes Top Structure.
- **Transfer and Subsidies** are paid out when beneficiaries submit audited financial statements as required, in order for SM to pay out these financial contributions.
- Other expenditure stands at 24% below the YTD budgeted projections mainly due to underspending on various line items.
- Expenditure for the month of **December 2020** was **R50.226** million whilst the overall YTD performance stands at **16**% below the budgeted projections. Variances will be addressed in the mid-year adjustments budget.

3.2.5 Capital expenditure and graphs against Annual Budget

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q2 Second Quarter

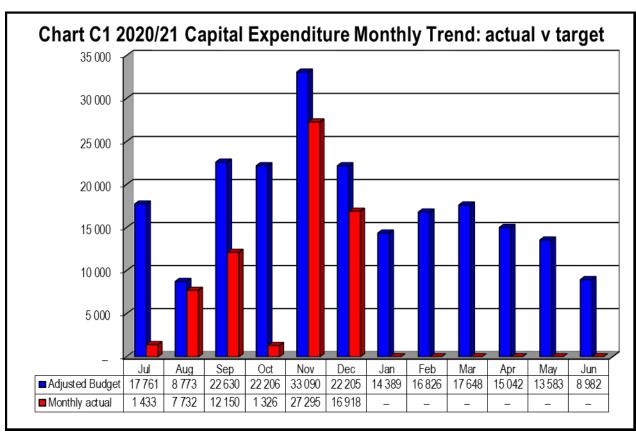
		Budget Year 2020/21 Original Adjusted Monthly YearTD YEARTD YTD YTD Full Year												
Vote Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year					
		Budget	Budget	actual	actual	budget	variance	variance	Forecast					
R thousands	1							%						
Capital Expenditure - Functional Classification														
Governance and administration		26 706	28 526	908	19 768	22 537	(2 769)	-12%	28 526					
Executive and council		20	20	-	2	8	(6)	-76%	20					
Finance and administration		26 686	28 506	908	19 766	22 529	(2 763)	-12%	28 506					
Community and public safety		11 922	14 600	674	2 030	8 369	(6 340)	-76%	14 600					
Community and social services		5 170	5 270	125	159	2 380	(2 221)	-93%	5 270					
Sport and recreation		4 724	7 303	559	1 194	5 316	(4 122)	-78%	7 303					
Public safety		2 028	2 028	(10)	677	674	4	1%	2 028					
Economic and environmental services		65 452	67 041	3 570	11 452	42 216	(30 764)	-73%	67 041					
Planning and development		5 859	9 824	5	647	5 308	(4 661)	-88%	9 824					
Road transport		59 593	57 216	3 565	10 806	36 908	(26 103)	-71%	57 216					
Trading services		108 356	102 966	11 767	33 605	53 542	(19 937)	-37%	102 966					
Energy sources		20 606	18 206	1 451	5 295	10 336	(5 041)	-49%	18 206					
Water management		10 063	7 846	70	4 166	4 895	(730)	-15%	7 846					
Waste water management		73 736	72 651	10 238	22 862	36 648	(13 786)	-38%	72 651					
Waste management		3 950	4 262	7	1 282	1 662	(380)	-23%	4 262					
Total Capital Expenditure - Functional Classification	3	212 436	213 133	16 918	66 854	126 664	(59 810)	-47%	213 133					
Funded by:														
National Government		32 835	30 435	12 433	22 508	14 929	7 579	51%	30 435					
Provincial Government		52 888	49 446	549	15 448	35 180	(19 732)	-56%	49 446					
Transfers and subsidies - capital		-	141	-	-	59	(59)	-100%	141					
Transfers recognised - capital		85 723	80 022	12 982	37 956	50 168	(12 212)	-24%	80 022					
Borrowing	6	-	-	-	-	-	-		-					
Internally generated funds		126 713	133 111	3 936	28 898	76 496	(47 598)	-62%	133 111					
Total Capital Funding		212 436	213 133	16 918	66 854	126 664	(59 810)	-47%	213 133					

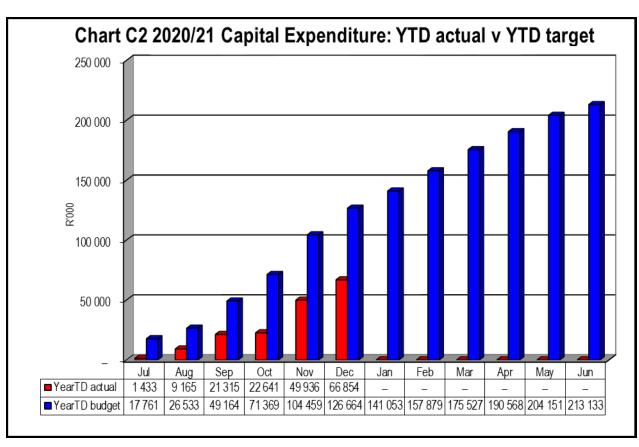
- Capital expenditure for the month of December 2020 amounts to R16 918 073 and stands at 47% below the projected YTD which is not aligned to the SDBIP and budget plan. Variances will be addressed in the mid-year adjustments budget following consultations with the various directorates as each director remains responsible for their respective budgets.
- The YTD actual is R66 854 118 (31.37%) compared to the total budget of R213 132 732.
- Commitments are R 22 101 746.

Note: The Top 10 Capital projects listed below shows the cumulative mid-year performance as at 31 December 2020 as per the requirements of Provincial Treasury.

Top 10 Capital Projects

					1	,						
No	PROJECT DESCRIPTION	Approved budget	Adjustments Budget	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently	Any challenges identified that is resulting in delays?
	CORPORATE SERVICES											
1	Purchase of Erf 507, Malmesbury (office accommodation)	12 650 000	12 650 000	-	12 334 796	12 650 000	315 204	2%	Incomplete	Malmesbury	Deed signed. Conveyancing in process.	None
2	Purchase of Erf 512, Malmesbury (office accommodation)	5 000 000	6 000 000	-17 391	5 981 970	6 000 000	18 030	0%	Complete	Malmesbury	Transfer effected on 22 September 2020	N/a
	SEWERAGE SERVICE											
3	Sewerage Works: Darling	22 203 793	22 203 793	9 049 973	9 053 725	9 351 227	13 150 068	59%	Construction 6%	Darling	Construction 6%	No
4	Sewerage: Moorreesburg	40 642 207	40 642 207	1 111 414	9 322 553	18 000 000	31 319 654	77%	Construction 6%	Moorreesburg	Construction 6%	No
	ROADS											
5	Roads Swartland: Resealing of Roads	18 898 000	18 898 000	3 401 324	3 664 765	13 026 749	15 233 235	81%	Construction 18%	Swartland	Finalising work packages	Construction 18%
6	Roads Swartland: New Roads	15 000 000	15 000 000	-	-	6 500 000	15 000 000	100%	Construction 18%	Swartland	Finalising work packages	Construction 18%
	HOUSING											
7	Abbotsdale Social Economic Facility Project	5 000 000	5 000 000	-	-	2 200 000	5 000 000	100%	Planning	Abbotsdale	Project has been cancelled.	
8	Riebeek Kasteel Serviced Sites	18 460 985	11 174 795	-	5 014 061	10 216 484	6 160 734	55%	Construction	Riebeek Kasteel	Construction 99% completed	None
9	Malmesbury De Hoop	23 380 000	23 380 000	-	10 067 340	15 935 850	13 312 660	57%	Construction	Malmesbury	Construction 66% completed	None
	DEVELOPMENT SERVICES											
10	Darling RSEP Project: Inter Cultural Space	-	5 247 148	-	-	2 760 000	5 247 148	100%	Tender	Darling	Tender approved by MM ,30 September 2020	Tender implementation
	Totals	168 386 985	160 195 943	13 545 321	55 439 209	96 640 310	104 756 734	65%				





3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table S	22 Monthly Budget Statement - performan	ce in	dicators -			
				Budget Ye	ar 2020/21	p
Description of financial indicator	Basis of calculation	Ref	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
Borrowing Management						
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		13.1%	13.1%	2.1%	13.1%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%	0.0%
Safety of Capital						
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		10.1%	10.3%	9.5%	10.3%
Gearing	Long Term Borrowing/ Funds & Reserves		52.4%	52.4%	57.0%	52.4%
<u>Liquidity</u>						
Current Ratio	Current assets/current liabilities	1	4:1	4:1	6:1	4:1
Liquidity Ratio	Monetary Assets/Current Liabilities		3:1	2:1	5:1	3:1
Revenue Management						
Annual Debtors Collection Rate	Last 12 Mths Receipts/ Last 12 Mths Billing		90.0%	90.0%	96.7%	90.0%
(Pay ment Lev el %)						
Creditors Management						
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	100.0%	99.1%	100.0%
Other Indicators						
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	6.0%	6.0%	6.0%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	18.0%	18.0%	17.0%	18.0%
Employ ee costs	Employee costs/Total Revenue - capital revenue		30.6%	30.1%	28.6%	30.1%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		6.6%	6.5%	5.6%	6.5%
Interest & Depreciation	l&D/Total Revenue - capital revenue		13.4%	13.1%	1.5%	13.1%
IDP regulation financial viability indicators						
i. Debt cov erage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		13.1%	27.8%	35.0%	27.8%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		37.2%	21.3%	2.9%	21.3%
iii. Cost cov erage	(Available cash + Investments)/monthly fixed operational expenditure		8	8	10	8

Note: Ratios will improve more positively over the reporting period as the formula only provides that it calculates the year to date.

Interest income only realises at year-end upon investment maturity.

Section 4 – In-year budget statement tables 4.1 Monthly budget statements 4.1.1 Table C1: s71 Monthly Budget Statement Summary

				Budget Year	2020/21			
Description	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands							%	
Financial Performance								
Property rates	128 928	128 928	10 764	68 744	67 088	1 656	2%	128 928
Service charges	444 403	444 403	37 907	234 818	212 666	22 152	10%	444 403
Inv estment rev enue	30 712	30 712	307	1 640	1 921	(281)	-15%	30 712
Transfers and subsidies	120 495	133 676	44 867	90 855	81 196	9 659	12%	133 67
Other own revenue	58 634	58 634	3 256	14 236	13 500	736	5%	58 63
Total Revenue (excluding capital transfers	783 171	796 352	97 101	410 292	376 371	33 921	9%	796 35
and contributions)								
Employ ee costs	239 382	239 550	18 188	117 419	120 115	(2 696)	-2%	239 550
Remuneration of Councillors	11 471	11 471	922	5 462	5 736	(274)		11 47°
Depreciation & asset impairment	92 755	92 755	_	-	45 877	(45 877)	-100%	92 75
Finance charges	11 934	11 934	5 939	6 056	5 993	63	1%	11 934
Materials and bulk purchases	284 242	284 295	19 321	125 201	118 074	7 127	6%	284 295
Transfers and subsidies	3 223	3 223	583	1 679	1 764	(86)	-5%	3 223
Other ex penditure	154 911	155 054	5 272	37 668	51 398	(13 730)	1	155 054
Total Expenditure	797 919	798 282	50 226	293 484	348 957	(55 473)	-16%	798 282
Surplus/(Deficit)	(14 747)	(1 929)	46 875	116 808	27 414	89 394	326%	(1 929
Transfers and subsidies - capital (monetary	85 723	79 881	-	-	-	-		79 881
Transfers and subsidies - capital (monetary	1 141	1 282	631	1 013	555	458	83%	1 282
Surplus/(Deficit) after capital transfers &	72 116	79 234	47 506	117 821	27 969	89 852	321%	79 234
contributions								
Share of surplus/ (deficit) of associate	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year	72 116	79 234	47 506	117 821	27 969	89 852	321%	79 234
Capital expenditure & funds sources								
Capital expenditure	212 436	213 133	16 918	66 854	126 664	(59 810)	-47%	213 133
Capital transfers recognised	85 723	80 022	12 982	37 956	50 168	(12 212)	-24%	80 022
Borrowing	_	_	_	_	_	` _ <i>′</i>		_
Internally generated funds	126 713	133 111	3 936	28 898	76 496	(47 598)	-62%	133 111
Total sources of capital funds	212 436	213 133	16 918	66 854	126 664	(59 810)	-47%	213 133
•						, ,		
Financial position	607 505	602.006		040.000				602.006
Total current assets	687 585	693 886		812 869				693 886
Total non current assets	2 135 414	2 136 111		2 057 767				2 136 111
Total current liabilities	179 125	184 895		137 030				184 895
Total non current liabilities	203 635	203 635		213 233				203 635
Community wealth/Equity	2 440 239	2 441 467		2 402 553				2 441 467
Cash flows								
Net cash from (used) operating	111 795	118 771	55 356	159 526	86 624	(72 902)	:	118 771
Net cash from (used) investing	(212 236)	{ ` ′	2	(16 748)	` ′	11 163	-200%	(212 933
Net cash from (used) financing	(10 979)	, ,	(66)		(1 153)	76	-7%	(10 979
Cash/cash equivalents at the month/year end	453 588	459 868	-	601 417	644 894	43 477	7%	459 868
Debtors & creditors analysis	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys- 1 Yr	Over 1Yr	Total
Debtors Age Analysis								
Total By Income Source	9 949	4 268	3 484	4 058	1 674	2 260	16 150	84 680
Creditors Age Analysis				. 333	. 5, 1		- 100	2.00
Total Creditors	239	5	2	_	_	3	58	5 06
		,	, –		5		, 55	5 50

4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q2

Vote Description					Budget Year 2	2020/21			
	Б.,	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Ref	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands								%	
Revenue by Vote	1						0		
Vote 1 - Corporate Services		11 518	10 490	17	73	313	(239)	-76.5%	10 490
Vote 2 - Civil Services		208 567	216 183	37 491	123 380	105 060	18 320	17.4%	216 183
Vote 3 - Council		290	290	4	75	150	(75)	-50.2%	290
Vote 4 - Electricity Services		335 512	333 794	27 650	167 560	157 687	9 873	6.3%	333 794
Vote 5 - Financial Services		209 518	215 429	31 217	111 537	105 506	6 031	5.7%	215 429
Vote 6 - Development Services		59 684	56 384	546	2 884	3 378	(494)	-14.6%	56 384
Vote 7 - Municipal Manager		-	-	-	-	-	-		-
Vote 8 - Protection Services		44 945	44 945	806	5 797	4 833	963	19.9%	44 945
Total Revenue by Vote	2	870 035	877 515	97 732	411 305	376 926	34 379	9.1%	877 515
Expenditure by Vote	1								
Vote 1 - Corporate Services		35 380	35 380	2 224	15 363	17 686	(2 324)	-13.1%	35 380
Vote 2 - Civil Services		270 364	270 771	15 622	71 299	112 214	(40 915)	-36.5%	270 771
Vote 3 - Council		18 108	18 108	1 528	9 523	10 195	(672)	-6.6%	18 108
Vote 4 - Electricity Services		312 609	312 636	20 998	136 164	138 293	(2 129)	-1.5%	312 636
Vote 5 - Financial Services		59 827	59 310	3 347	21 846	24 865	(3 019)	-12.1%	59 310
Vote 6 - Development Services		29 029	29 197	2 047	11 784	15 147	(3 363)	-22.2%	29 197
Vote 7 - Municipal Manager		8 092	8 287	676	3 557	4 104	(546)	-13.3%	8 287
Vote 8 - Protection Services		64 508	64 593	3 784	23 949	26 453	(2 504)	-9.5%	64 593
Total Expenditure by Vote	2	797 919	798 282	50 226	293 484	348 957	(55 472)	-15.9%	798 282
Surplus/ (Deficit) for the year	2	72 116	79 234	47 506	117 821	27 970	89 851	321.2%	79 234

4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget S	tatement - I	Financial Pe	rformance (revenue and	d expenditu	re) - Q2 S	econd Q	uarter
				Budget Year 2	2020/21			
Description	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands							%	
Revenue By Source								
Property rates	128 928	128 928	10 764	68 744	67 088	1 656	2%	128 928
Service charges - electricity revenue	318 741	318 741	25 391	163 031	153 683	9 348	6%	318 741
Service charges - water revenue	56 975	56 975	6 571	35 662	27 433	8 229	30%	56 975
Service charges - sanitation revenue	42 218	42 218	3 656	22 273	19 276	2 997	16%	42 218
Service charges - refuse revenue	26 468	26 468	2 290	13 852	12 274	1 578	13%	26 468
Rental of facilities and equipment	1 495	1 495	91	657	765	(107)	-14%	1 495
Interest earned - external investments	30 712	30 712	307	1 640	1 921	(281)	-15%	30 712
Interest earned - outstanding debtors	4 585	4 585	234	1 227	1 994	(767)	-38%	4 585
Dividends received	-	-	-	-	-	-		-
Fines, penalties and forfeits	33 030	33 030	4	61	266	(204)	-77%	33 030
Licences and permits	3 759	3 759	312	2 285	1 866	420	22%	3 759
Agency services	4 876	4 876	436	3 264	2 525	739	29%	4 876
Transfers and subsidies	120 495	133 676	44 867	90 855	81 196	9 659	12%	133 676
Other revenue	10 689	10 689	1 011	5 157	5 885	(728)	-12%	10 689
Gains	200	200	1 167	1 584	200	1 384	692%	200
Total Revenue (excluding capital transfers and	783 171	796 352	97 101	410 292	376 371	33 921	9%	796 352
contributions)								
Expenditure By Type								
Employ ee related costs	239 382	239 550	18 188	117 419	120 115	(2 696)	-2%	239 550
Remuneration of councillors	11 471	11 471	922	5 462	5 736	(274)	-5%	11 471
Debt impairment	43 915	43 915	_	(6)	_	(6)	}	43 915
Depreciation & asset impairment	92 755	92 755	_	_	45 877	(45 877)	§ .	92 755
Finance charges	11 934	11 934	5 939	6 056	5 993	63	1%	11 934
Bulk purchases	251 000	251 000	18 281	118 486	110 038	8 448	8%	251 000
	3					}	{	
Other materials	33 242	33 295	1 040	6 715	8 036	(1 320)	-16%	33 295
Contracted services	57 512	57 653	3 253	21 563	30 073	(8 509)	-28%	57 653
Transfers and subsidies	3 223	3 223	583	1 679	1 764	(86)	{	3 223
Other ex penditure	44 038	44 039	2 019	16 110	21 325	(5 215)	-24%	44 039
Losses	9 446	9 446	_	-	_	-		9 446
Total Expenditure	797 919	798 282	50 226	293 484	348 957	(55 473)	-16%	798 282
Surplus/(Deficit)	(14 747)	(1 929)	46 875	116 808	27 414	89 394	0	(1 929)
Transfers and subsidies - capital (monetary allocations)								
(National / Provincial and District)	85 723	79 881	-	_	_	-		79 881
Transfers and subsidies - capital (monetary allocations)	1 141	1 282	631	1 013	555	458	83%	1 282
Transfers and subsidies - capital (in-kind - all)	1 141	1 202	-	1 013	-	-	00 /0	1 202
Surplus/(Deficit) attributable to municipality	72 116	79 234	47 506	117 821	27 969			79 234
Share of surplus/ (deficit) of associate	12 110	13 234	+1 JUU	111 021	21 303			19 234
	70 446	70 004	/7 EOC	117 004	27 060			70 224
Surplus/ (Deficit) for the year	72 116	79 234	47 506	117 821	27 969			79 234

4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q2 Second Quarter

Second Quarter					Budget Year	2020/21			
Vote Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1	-	_			-		%	
Multi-Year expenditure appropriation	2								
Vote 2 - Civil Services		88 592	89 567	10 802	20 203	40 599	(20 395)	-50%	89 567
Vote 4 - Electricity Services		4 800	4 400	6	1 285	2 400	(1 115)	-46%	4 400
Vote 6 - Development Services		46 254	43 905	_	15 478	32 087	(16 609)	-52%	43 905
Total Capital Multi-year expenditure	4,7	139 646	137 871	10 808	36 966	75 086	(38 120)	-51%	137 871
Single Year expenditure appropriation	2								
Vote 1 - Corporate Services		18 980	19 980	8	18 393	18 765	(372)	-2%	19 980
Vote 2 - Civil Services		26 957	29 530	4 046	5 881	18 650	(12 769)	-68%	29 530
Vote 3 - Council		10	10	_	-	4	(4)	-100%	10
Vote 4 - Electricity Services		17 276	15 276	1 443	4 052	8 349	(4 297)	8	15 276
Vote 5 - Financial Services		261	261	_	225	251	(26)	-10%	261
Vote 6 - Development Services		7 268	8 167	624	659	4 882	(4 224)	-87%	8 167
Vote 7 - Municipal Manager		10	10	_	2	4	(2)	-52%	10
Vote 8 - Protection Services		2 028	2 028	(10)	677	674	4	1%	2 028
Total Capital single-year expenditure	4	72 790	75 262	6 110	29 888	51 578	(21 690)	-42%	75 262
Total Capital Expenditure		212 436	213 133	16 918	66 854	126 664	(59 810)	-47%	213 133
Capital Expenditure - Functional Classification									
Governance and administration		26 706	28 526	908	19 768	22 537	(2 769)	-12%	28 526
Executive and council		20	20	-	2	8	(6)	-76%	20
Finance and administration		26 686	28 506	908	19 766	22 529	(2 763)	-12%	28 506
Community and public safety		11 922	14 600	674	2 030	8 369	(6 340)	-76%	14 600
Community and social services		5 170	5 270	125	159	2 380	(2 221)	-93%	5 270
Sport and recreation		4 724	7 303	559	1 194	5 316	(4 122)	-78%	7 303
Public safety		2 028	2 028	(10)	677	674	4	1%	2 028
Economic and environmental services		65 452	67 041	3 570	11 452	42 216	(30 764)	-73%	67 041
Planning and development		5 859	9 824	5	647	5 308	(4 661)	-88%	9 824
Road transport		59 593	57 216	3 565	10 806	36 908	(26 103)	-71%	57 216
Trading services		108 356	102 966	11 767	33 605	53 542	(19 937)	-37%	102 966
Energy sources		20 606	18 206	1 451	5 295	10 336	(5 041)	-49%	18 206
Water management		10 063	7 846	70	4 166	4 895	(730)	-15%	7 846
Waste water management		73 736	72 651	10 238	22 862	36 648	(13 786)	8	72 651
Waste management		3 950	4 262	7	1 282	1 662	(380)	-23%	4 262
Total Capital Expenditure - Functional Classification	3	212 436	213 133	16 918	66 854	126 664	(59 810)	-47%	213 133
Funded by:									
National Government		32 835	30 435	12 433	22 508	14 929	7 579	51%	30 435
Provincial Government		52 888	49 446	549	15 448	35 180	(19 732)	-56%	49 446
Transfers and subsidies - capital		-	141	-	-	59	(59)	-100%	141
Transfers recognised - capital		85 723	80 022	12 982	37 956	50 168	(12 212)	-24%	80 022
Borrowing	6	-	-	-	-	-	-		-
Internally generated funds		126 713	133 111	3 936	28 898	76 496	(47 598)	-62%	133 111
Total Capital Funding		212 436	213 133	16 918	66 854	126 664	(59 810)	-47%	213 133

4.1.6 Table C6: Monthly Budget Statement - Financial Position

Ref Original Budget VearTD actual Forecast	WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q2 Second Quarter										
R thousands 1 1											
Richousands	Description	Ref	Original	Adjusted	VacaTD actual	Full Year					
ASSETS Current assets Cash Call investment deposits 570 000 570 000 - 570 000			Budget	Budget	rearib actual	Forecast					
Current assets 453 566 459 868 106 982 459 86 Call investment deposits — — — 570 000 — 570 000 — 570 000 — — 570 000 — 570 000 — 570 000 — 570 000 — 570 000 — 570 000 — 570 000 — 570 000 — 570 000 — 570 000 — 38 508 170 01 170 010 98 508 170 01 0 00 98 508 170 01 0 00 98 508 170 01 0 00 98 508 170 01 0 00 <	R thousands	1									
Cash Call investment deposits	<u>ASSETS</u>										
Call investment deposits Consumer debtors Consumer debtors Other debtors Other debtors Other debtors Current portion of long-term receivables Inventory 20 129 20 129 20 129 27 610 20 12 Total current assets Non current assets Long-term receivables Investments Investments Investments Investments Investment property Investments in Associate Property, plant and equipment Biological Inlangible Other non-current assets 1 120 1120 1120 1120 1120 1120 1120 112	Current assets										
Consumer debtors	Cash		453 566	459 868	106 982	459 868					
Other debtors 43 833 43 833 9 693 43 83 Current portion of long-term receivables 47 47 77 44 Inventory 20 129 20 129 27 610 20 12 Total current assets 687 585 693 886 812 869 693 88 Non current assets 2 2 (18) 1 Long-term receivables 2 2 2 (18) 1 Investments - <td>Call investment deposits</td> <td></td> <td>-</td> <td>-</td> <td>570 000</td> <td>-</td>	Call investment deposits		-	-	570 000	-					
Current portion of long-term receivables 47 47 77 48	Consumer debtors		170 010	170 010	98 508	170 010					
Inventory 20 129 20 129 27 610 20 12 Total current assets 687 585 693 886 812 869 693 88 Non current assets	Other debtors		43 833	43 833	9 693	43 833					
Total current assets	Current portion of long-term receivables		47	47	77	47					
Non current assets	Inv entory		20 129	20 129	27 610	20 129					
Long-term receivables 2 2 (18)	Total current assets		687 585	693 886	812 869	693 886					
Investments	Non current assets										
Investment property	Long-term receivables		2	2	(18)	2					
Investments in Associate	Investments		-	-	-	-					
Property, plant and equipment 2 089 771 2 090 468 2 020 312 2 090 468 Biological	Inv estment property		44 220	44 220	35 412	44 220					
Biological	Investments in Associate		-	-	-	_					
Intangible	Property, plant and equipment		2 089 771	2 090 468	2 020 312	2 090 468					
Other non-current assets 1 120 2 136 11 2 1829 99 2 829 998 2 870 637 2 829 998 2 829 998 2 870 637 2 829 998 2 870 637 2 829 998 2 870 637 2 829 998 2 870 637 2 829 998 2 870 637 2 829 998 2 870 637 2 829 998 2 870 637 2 829 998 2 870 637 2 821 829 <td>Biological</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>_</td>	Biological		-	-	-	_					
Total non current assets 2 135 414 2 136 111 2 057 767 2 136 11 TOTAL ASSETS 2 822 999 2 829 998 2 870 637 2 829 998 LIABILITIES Current liabilities Bank overdraft	Intangible		301	301	941	301					
TOTAL ASSETS 2 822 999 2 829 998 2 870 637 2 829 99 LIABILITIES Current liabilities — — — — — — — — — — — — — — — — — — —	Other non-current assets		1 120	1 120	1 120	1 120					
LIABILITIES Current liabilities Bank overdraft — — — — — — — — — — — — — — — — — — —	Total non current assets		2 135 414	2 136 111	2 057 767	2 136 111					
Current liabilities Bank overdraft - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	TOTAL ASSETS		2 822 999	2 829 998	2 870 637	2 829 998					
Bank overdraft	LIABILITIES										
Borrowing	Current liabilities										
Consumer deposits 15 314 16 181 14 316 16 18 Trade and other payables 139 343 144 246 114 886 144 24 Provisions 12 622 12 622 7 828 12 62 Total current liabilities 179 125 184 895 137 030 184 89 Non current liabilities 96 138 96 138 113 763 96 13 Provisions 96 138 96 138 113 763 96 13 Provisions 107 498 107 498 99 470 107 49 Total non current liabilities 203 635 203 635 213 233 203 63 TOTAL LIABILITIES 382 760 388 530 350 263 388 53 NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY 2 520 374 2 441 46	Bank overdraft		-	-	-	_					
Trade and other payables 139 343 144 246 114 886 144 24 Provisions 12 622 12 622 7 828 12 62 Total current liabilities 179 125 184 895 137 030 184 89 Non current liabilities 96 138 96 138 113 763 96 13 Provisions 96 138 96 138 113 763 96 13 Provisions 107 498 107 498 99 470 107 49 Total non current liabilities 203 635 203 635 213 233 203 63 TOTAL LIABILITIES 382 760 388 530 350 263 388 53 NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY 0	Borrowing		11 846	11 846	-	11 846					
Provisions 12 622 12 622 7 828 12 62 Total current liabilities 179 125 184 895 137 030 184 89 Non current liabilities 96 138 96 138 113 763 96 13 Provisions 107 498 107 498 99 470 107 49 Total non current liabilities 203 635 203 635 213 233 203 63 TOTAL LIABILITIES 382 760 388 530 350 263 388 53 NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY	Consumer deposits		15 314	16 181	14 316	16 181					
Total current liabilities 179 125 184 895 137 030 184 89 Non current liabilities 96 138 96 138 113 763 96 13 Provisions 107 498 107 498 99 470 107 49 Total non current liabilities 203 635 203 635 213 233 203 63 TOTAL LIABILITIES 382 760 388 530 350 263 388 53 NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY 0	Trade and other payables		139 343	144 246	114 886	144 246					
Non current liabilities 96 138 96 138 113 763 96 138 Provisions 107 498 107 498 99 470 107 49 Total non current liabilities 203 635 203 635 213 233 203 63 TOTAL LIABILITIES 382 760 388 530 350 263 388 53 NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY	Provisions		12 622	12 622	7 828	12 622					
Borrowing Provisions 96 138 107 498 96 138 96 138 96 138 96 138 96 138 96 138 96 138 96 138 99 470 113 763 96 13 107 498 99 470 107 498 99 470 107 498 99 470 Total non current liabilities 203 635 203 635 213 233 203 63 213 213 213 213 213 213 213 213 213 21	Total current liabilities		179 125	184 895	137 030	184 895					
Borrowing Provisions 96 138 107 498 96 138 96 138 96 138 96 138 96 138 96 138 96 138 96 138 99 470 113 763 96 13 107 498 99 470 107 498 99 470 107 498 99 470 Total non current liabilities 203 635 203 635 213 233 203 63 213 213 213 213 213 213 213 213 213 21	Non current liabilities		300000000000000000000000000000000000000								
Provisions 107 498 107 498 99 470 107 498 Total non current liabilities 203 635 203 635 213 233 203 635 TOTAL LIABILITIES 382 760 388 530 350 263 388 53 NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY COMMUNITY WEALTH/EQUITY			96 138	96 138	113 763	96 138					
Total non current liabilities 203 635 203 635 213 233 203 63 TOTAL LIABILITIES 382 760 388 530 350 263 388 53 NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY COMMUNITY WEALT						107 498					
TOTAL LIABILITIES 382 760 388 530 350 263 388 53 NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY 2 2 440 239 2 441 467 2 520 374 2 441 467	Total non current liabilities		***************************************			203 635					
NET ASSETS 2 2 440 239 2 441 467 2 520 374 2 441 46 COMMUNITY WEALTH/EQUITY 2 2 440 239 2 441 467 2 520 374 2 441 467		•				388 530					
COMMUNITY WEALTH/EQUITY		2				2 441 467					
2 200 000			2 256 659	2 257 888	2 203 045	2 257 888					
					1	183 579					
		2				2 441 467					

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget	Statement	- Cash Flow	- Q2 Seco	nd Quarter				
			I	Budget Year	2020/21			
Description	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands							%	
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	109 588	109 588	10 879	57 981	16 598	41 383	249%	109 588
Service charges	377 742	377 742	42 672	235 715	73 689	162 025	220%	377 742
Other revenue	34 299	34 299	3 667	33 058	18 583	14 475	78%	34 299
Transfers and Subsidies - Operational	120 495	133 676	48 057	102 277	50 338	51 940	103%	133 676
Transfers and Subsidies - Capital	86 864	81 022	-	22 430	7 579	14 851	196%	81 022
Interest	34 609	34 609	307	1 522	480	1 042	217%	34 609
Dividends	-	-	-	-	-	-		-
Payments								
Suppliers and employees	(636 646)	(637 009)	(43 703)	(285 723)	(80 028)	205 695	-257%	(637 009)
Finance charges	(11 934)	(11 934)	(5 939)	(6 056)	(117)	5 939	-5090%	(11 934)
Transfers and Grants	(3 223)	(3 223)	(583)	(1 679)	(500)	1 179	-236%	(3 223)
NET CASH FROM/(USED) OPERATING ACTIVITIES	111 795	118 771	55 356	159 526	86 624	(72 902)	-84%	118 771
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	200	200	1 167	1 584	356	1 228	345%	200
Decrease (increase) in non-current receivables	-	-	2	3	-	3	#DIV/0!	-
Decrease (increase) in non-current investments	-	-	-	-	-	-		-
Payments								
Capital assets	(212 436)	(213 133)	-	(18 334)	(5 940)	12 394	-209%	(213 133)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(212 236)	(212 933)	1 169	(16 748)	(5 584)	11 163	-200%	(212 933)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	-	-	-	-	-	-		-
Borrowing long term/refinancing	_	-	-	_	-	-		-
Increase (decrease) in consumer deposits	867	867	(66)	(1 229)	(1 153)	(76)	7%	867
Payments								
Repay ment of borrowing	(11 846)	(11 846)	-	-	-	-		(11 846)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(10 979)	(10 979)		(1 229)	(1 153)	76	-7%	(10 979)
NET INCREASE/ (DECREASE) IN CASH HELD	(111 420)	(105 141)	56 459	141 549	79 886			(105 141)
Cash/cash equivalents at beginning:	565 008	565 008		459 868	565 008			565 008
Cash/cash equiv alents at month/y ear end:	453 588	459 868		601 417	644 894			459 868

The 2019/20 audited performance anomalies normally gets incorporated with or during the mid-year adjustments budget but won't be possible this year due to the timing of the regulatory audit. Cash and cash equivalents at 30 December 2020 include investments made to the amount of R570 000 000.

PART 2 – SUPPORTING DOCUMENTATION

Section 5 – Debtors' analysis

5.1 Supporting Table SC3

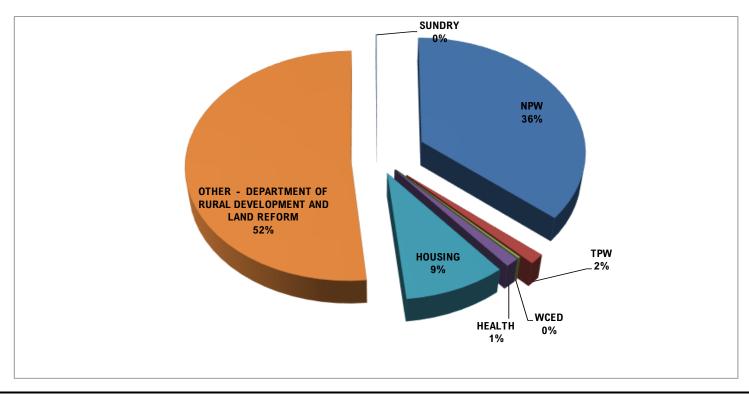
Description					<u> </u>	<u> </u>	Budget Year 2	020/21					
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source												2001010	+
Trade and Other Receivables from Exchange Transactions - Water	1200	7 527	2 803	1 478	1 430	2 420	388	756	3 951	20 754	8 946		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	21 234	2 879	967	567	476	161	197	996	27 479	2 398		
Receivables from Non-ex change Transactions - Property Rates	1400	8 527	2 439	1 022	859	666	685	626	6 029	1	8 864		
Receivables from Exchange Transactions - Waste Water Management	1500	3 029	1 007	412	321	251	225	353	2 603		3 753		
Receivables from Exchange Transactions - Waste Water Wallagement	1600	2 485	796	377	299	240	212	324	2 568		3 643		
Receivables from Exchange Transactions - Wasterwanagement Receivables from Exchange Transactions - Property Rental Debtors	1700	35	25	11	233	5	1	3	2 300	94	22		
Interest on Arrear Debtor Accounts	1810	_	-	_	_	_		_	_	34	22		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	_	_	_	_	_	_	_		_			
Other	1900	_		_	_	_	_	_		_	_		
Total By Income Source	2000	42 838	9 949	4 268	3 484	4 058	1 674	2 260	16 150	84 680	27 626	_	
2019/20 - totals only	2000	41 339	6 526	1 661	2 246	1 014	1 028	1 067	11 217	66 097		_	_
Debtors Age Analysis By Customer Group		41 303	0 320	1 001	2 240	1 014	1 020	1 007	11 211	00 091	10 3/1		
Organs of State	2200	1 366	212	158	188	156	155	76	1 198	3 510	1 773		
Commercial	2300	17 764	1 685	307	198	240	146	110	772	21 223	1 466		
Households	2400	23 707	8 053	3 802	3 098	3 661	1 373	2 074	14 180	-			
		23 /0/	6 053	3 802	3 098	3 00 1	1 3/3	2 0/4	14 180	59 948	24 300		
Other Total By Customer Group	2500 2600	42 838	9 949	4 268	3 484	4 058	1 674	2 260	40.450	-	27 626	_	

Total Debtors has decreased from R88 627 334 in November 2020 to R84 680 211 in December 2020.

The collection rate for December 2020 was **108.45**% compared to **97.90**% in November 2020. (Amounts received in current month for the previous month's debtors raised).

5.2 Government Debt Schedule

Swartland Municipality for the month ended December 2020		Rates					Services				Services				Total Debt	Grand Total Sec 71	Payment received for the
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total		Total Sec 71	month				
NPW	390 852	25 928	24 190	258 941	699 912	516 184	8 782	3 153	52 721	580 839	1 280 751	1 280 751	-2 512 440				
TPW	13 368	5 988	47	21 141	40 545	62	62	-	9 319	9 443	49 987	49 987	-369 546				
WCED	-	-	-	-	-	-14 054	5 259	152	314	-8 329	-8 329	-8 329	-798 977				
HEALTH	-	-	-	-	-	39 427	4 639	780	-	44 845	44 845	44 845	-285 409				
HOUSING	85	-	-	-	85	294 136	29 355	17	2 676	326 184	326 269	326 269	-358 410				
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	131 646	130 832	130 017	1 428 019	1 820 514	1	1	1	181	184	1 820 698	1 820 698	-1				
SUNDRY	-1 559	108	1	126	-1 325	-3 710	614	-	-	-3 096	-4 420	-4 420	-25 798				
TOTAL OUTSTANDING	534 393	162 856	154 255	1 708 227	2 559 731	832 044	48 712	4 103	65 211	950 069	3 509 800	3 509 800	-4 350 580				



Section 6 - Creditors' analysis

6.1 Supporting Table SC4

WC015 Swartland - Supporting Ta	ble SC	4 Monthly B	udget State	ement - aged	d creditors	- Q2 Second	d Quarter				
Description	NT				Bud	dget Year 2020	0/21				Prior y ear
Description	Code	0 -	31 -	61 -	91 -	121 -	151 -	181 Days -	Over 1	Total	totals for chart
R thousands	Code	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	1 Year	Year		(same period)
Creditors Age Analysis By Customer T	уре										
Bulk Electricity	0100									-	
Bulk Water	0200									-	
PAYE deductions	0300									-	
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500									-	
Loan repay ments	0600									-	
Trade Creditors	0700	4 758	239	5	2	-	-	3	58	5 065	3 668
Auditor General	0800									-	
Other	0900									-	
Total By Customer Type	1000	4 758	239	5	2	-	_	3	58	5 065	3 668

		0:	utstanding cre	ditors: 30 days and older	
Name of supplier	Outstanding Amount	Remedial action			
WESKUS DISTRIK MUNISIPALITEIT	R 57 953.11	30/06/2019	02/08/2019	DISPUTE REGARDING METER INSTALLATIONS	DISPUTE TO BE RESOLVED BY DIRECTOR: CIVIL SERVICES
SPILTECH BESPROEING	R 41 432.52	30/09/2020	01/10/2020	WORK NOT DONE	INVOICE WILL BE CREDITED
SHOPRITE	R 2 783.99	09/09/2020	10/09/2020	SHOPRITE BUYING CARD DISCOUNTS TO BE TAKEN	RESOLVED AND PAID
KOORDOM CLEANING	R 2 950.00	16/04/2020	22/04/2020	PAYMENT WITHELD DUE TO SUPPLIER DAMAGING MUNICIPAL EQUIPMENT	ACTION TO BE TAKEN BY N QUICKFALL
AWV PROJECT MANAGEMENT	R 50 117.70	28/10/2020	04/11/2020	STOCK ORDERED NOT RECEIVED YET	WAITING ON ALL STOCK TO BE DELIVERED
YOUNGMAN ROOFING	R 1 283.71	24/11/2020	24/11/2020	RESPONSIBLE OFFICIAL NOT SATISFIED WITH SERVICE DELIVERED	RESPONSIBLE OFFICIAL ENGAGES WITH SUPPLIERS

COVID-19: Emergency Purchases for December 2020

	DEVIATIONS: COVID-19 RELATED DECEMBER 2020												
Supplier Name	Purchase Order Date	Deviation Type	Department	Total									
Enviro-Lab	11/12/2020	Emergency	Development Services	4 025.00									
Enviro-Lab	14/12/2020	Emergency	Development Services	4 025.00									
Enviro-Lab	14/12/2020	Emergency	Protection Services	6 325.00									
				14 375.00									

COVID-19 EXP	ENDITURE RE	PORT 20	20/2021		
Description	Quarter 1	Oct-20	Nov-20	Dec-20	Total
Overtime	2 215 354	-	-	-	2 215 354
Contract Workers: Projects	31 680	18 120	20 040	17 760	87 600
Protective Clothing	31 068	9 467	ı	3 057	43 592
Sanitisation of office building	11 990	•	•	•	11 990
General - Other	156 060	85 243	•	3 060	244 362
Sub-total: General	2 446 152	112 829	20 040	23 877	2 602 898
Community and Awareness campaigns	62 850	-	-	-	62 850
Sub-total: Community and Social Services	62 850	-	-	-	62 850
Cost of Screening and Testing	3 696	-	-	-	3 696
Sub-total: Health	3 696	-	-	-	3 696
GRAND TOTAL	2 512 697	112 829	20 040	23 877	2 669 444

Section 7 – Investment portfolio analysis

7.1 Supporting Table SC5

Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ³	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands	Yrs/Months										
<u>Municipality</u>											
ABSA	364 Days	Fixed Deposit	Yes	Fix ed	6.51	30 June 2021	300 000	19 476	-	-	319 476
STANDARDBANK	187 Days	Fixed Deposit	Yes	Fix ed	5.30	04 January 2021	220 000	5 974	-	-	225 974
ABSA	186 Days	Fixed Deposit	Yes	Fix ed	5.30	11 January 2021	50 000	1 350	-	-	51 350
Municipality sub-total							570 000	26 801	-	-	596 801
TOTAL INVESTMENTS A	Nd interest	·					570 000	26 801	_	_	596 801

7.2 Commitments against Cash and Cash Equivalents

Commitments against C	ash	& Cash Equiv	al	ents		
	30 I	November 2020		ransactions / Movement 2020/2021		Current Month
Cash & Cash Equivalents:	R	658 704 515			R	676 962 564
Primary Bank Account	R	85 461 046	R	19 923 185	R	105 384 231
Short Term Investments (Less than 6 months)	R	570 000 000	R	-	R	570 000 000
Medium Term Investments (More than 6 months)	R	-	R	-	R	-
Cash Floats	R	3 243 469	R	-1 665 136	R	1 578 333
Commitments:	R	464 478 604			R	417 947 105
Unspent Committed Conditional Grants	R	16 167 415	R	-523 971	R	15 643 444
Capital funding requirement 2020/21 (Grants & Loans)	R	63 207 066	R	-12 982 148	R	50 224 918
Cash Portion of Housing Development Fund	R	2 677	R	-	R	2 677
Capital Replacement Reserve Movement	R	158 697 369	R	-3 935 925	R	154 761 444
Loan repayment due Dec / June	R	11 816 834	R	-5 939 174	R	5 877 660
Consumer Deposits	R	14 268 962	R	47 202	R	14 316 164
Creditor payments	R	9 152 253	R	-4 087 180	R	5 065 073
Salaries	R	147 251 155	R	-19 110 303	R	128 140 852
Bad Debt Contributions	R	43 914 873	R	-	R	43 914 873
Working Capital					R	259 015 459

7.3 Withdrawals from Municipal Bank Account

SWARTLAND MUNICIPALITY

Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)

NAME OF MUNICIPALITY:	SWARTLAND MUNICIPA	ALITY
MUNICIPAL DEMARCATION CODE:	WC015	
QUARTER ENDED:	Dec-20	
MFMA section 11. (1) Only the accounting officer or the chief financial officer of	Amount	Reason for withdrawal
a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on		
the written authority of the accounting officer may withdraw money or authorise the		To pay creditors, service providers, employee
withdrawal of money from any of the <i>municipality</i> 's bank accounts, and may do so	R Juli Jul Xilu	related costs, etc
only -		
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of		
section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments		
from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the municipality o		
behalf of that person or organ of state, including -		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by	D 44 000 000	Motor Vehicle Registration and Road Traffic
agreement; or	R 11 808 282	Mangement Corporation.
(ii) any insurance or other payments received by the municipality for that person or		
organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and security deposits;	R 219 509	Service deposits, Community and Town Halls,
	K 219 509	Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R O	No investments was made during quarter 2.
	11.0	The investments was made during quarter 2.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The accounting officer must within 30 days after the end of each quarter -		
(a) table in the municipal council a consolidated report of all withdrawals made in ter	rms of subsection (1)(b)	to (j) during that <i>quarter</i> ; and

Section 8 – Allocation and grant receipts and expenditure

8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly B	udget	Statement	transfers a	nd grant red	eipts - Q2 S	Second Qua	arter		
					Budget Year 2	2020/21			
Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands								%	
RECEIPTS:	1,2								
Operating Transfers and Grants									
National Government:		105 612	119 821	44 867	93 712	93 712	-		119 82 ⁻
Local Government Equitable Share		102 195	116 404	44 867	90 855	90 855	-		116 40
Finance Management		1 550	1 550	-	1 550	1 550	-		1 55
EPWP Incentive		1 867	1 867	-	1 307	1 307	-		1 86
Provincial Government:		14 608	13 580	2 350	10 115	10 115			13 58
Community Development: Workers		38	38	-	-	-	-		3
Human Settlements		1 950	1 950	-	-	-	-		1 95
Municipal Accreditation and Capacity Building Grant		238	238	-	-	-	-		23
Libraries		10 068	9 040	-	7 765	7 765	-		9 04
Proclaimed Roads Subsidy		175	175	-	-	-	-		17
Financial Management Support Grant: Student Bursaries		401	401	-	-	-	-		40
Financial Management Support Grant: mSCOA	4	-	-	-	-	-	-		-
Thusong Grant		150	150	150	150	150	-		150
Establishment of a K9 Unit		1 588	1 588	2 200	2 200	2 200			1 588
							_		
Total Operating Transfers and Grants	5	120 220	133 401	47 217	103 827	103 827	_		133 401
<u>Capital Transfers and Grants</u>									
National Government:		32 835	30 435	6 879	29 437	29 437	-		30 43
Municipal Infrastructure Grant (MIG)		21 183	21 183	6 879	21 183	21 183	-		21 18
Energy Efficiency and Demand Side Management Grant		4 000	3 600	-	2 602	2 602	-		3 60
Integrated National Electrification Programme (municipal)		7 652	5 652	-	5 652	5 652	-		5 65
Provincial Government:		52 488	49 046	-	23 162	23 162	-		49 040
Human Settlements		48 074	41 446	-	19 430	19 430	-		41 44
RSEP/VPUU Municipal Projects		3 000	6 186	-	3 000	3 000	-		6 18
Libraries		70	70	-	-	-	-		7
Fire Service Capacity Building Grant		732	732	-	732	732	-		73
Establishment of a K9 Unit		612	612	-	-	-	-		61
Total Capital Transfers and Grants	5	85 323	79 481	6 879	52 599	52 599	-		79 48
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	205 543	212 882	54 096	156 426	156 426	_		212 88

8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Month	y Budg	jet Stateme	nt - transf	ers and gra	nt expendit	ure - Q2 Se	cond Qua	arter	
			,		Budget Year	2020/21	,	·	
Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands								%	
<u>EXPENDITURE</u>									
Operating expenditure of Transfers and Grants									
National Government:		105 612	119 821	5 684	37 706	41 019	(3 313)	-8.1%	119 821
Local Government Equitable Share		102 195	116 404	5 608	35 055	38 425	(3 369)	-8.8%	116 404
Finance Management		1 550	1 550	76	783	727	56	7.7%	1 550
EPWP Incentive		1 867	1 867	-	1 867	1 867	-		1 867
Provincial Government:		14 608	13 580	1 099	6 567	8 064	- (1 497)	-18.6%	13 580
Community Development: Workers		38	38	-	-	19	(19)	<u> </u>	38
Human Settlements		1 950	1 950	_	_	975	(975)	1	1 950
Municipal Accreditation and Capacity Building Grant		238	238	-	79	119	(40)	1	238
Libraries		10 068	9 040	886	4 835	5 031	(196)	8	9 040
Proclaimed Roads Subsidy		175	175	_	_	87	(87)		175
Financial Management Support Grant: Student Bursaries		401	401	_	_	201	(201)	8	401
Thusong Grant		150	150	_	135	75	60	79.5%	150
Establishment of a K9 Unit		1 588	1 588	213	1 518	1 557	(39)	8	1 588
Other grant providers:		275	275	_	_	_	-		275
LG Seta		275	275				-		275
Total operating expenditure of Transfers and Grants:		120 495	133 676	6 783	44 273	49 083	(4 810)	-9.8%	133 676
Capital expenditure of Transfers and Grants		•••••							
National Government:		32 835	30 435	12 433	22 508	14 929	7 579	50.8%	30 435
Municipal Infrastructure Grant (MIG)		21 183	21 183	11 169	19 384	11 027	8 357	75.8%	21 183
Energy Efficiency and Demand Side Management Grant		4 000	3 600	6	1 285	2 000	(715)	-35.8%	3 600
Integrated National Electrification Programme (municipal)		7 652	5 652	1 258	1 839	1 902	(63)	8	5 65
integrated National Electrication Programme (municipal)		7 032	3 002	1 200	1 009	1 902	(03)	-3.3 /0	3 002
Provincial Government:		52 888	49 446	549	15 448	35 180	(19 732)	-56.1%	49 44
Human Settlements		48 474	41 846	-	14 267	30 879	(16 613)	-53.8%	41 846
RSEP/VPUU Municipal Projects		3 000	6 186	524	524	3 699	(3 175)	8	6 18
Libraries		70	70	25	27	20	7	35.1%	7(
Fire Service Capacity Building Grant		732	732	-	591	_	591	#DIV/0!	732
Establishment of a K9 Unit		612	612	-	39	582	(542)	-93.3%	612
Total capital expenditure of Transfers and Grants		85 723	79 881	12 982	37 956	50 109	(12 153)	-24.3%	79 88
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		206 218	213 557	19 766	82 228	99 192	(16 963)	-17.1%	213 557

8.3 Supporting Table SC7 (2)

WC015 Swartland - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Q2 Second Quarter

	Budget Year 2020/21									
Description	Approved Rollover 2019/20	Monthly actual	YearTD actual	YTD variance	YTD variance					
R thousands					%					
<u>EXPENDITURE</u>										
Total operating expenditure of Approved Roll-overs	_	_	_	_						
Capital expenditure of Approved Roll-overs										
National Government:	_	-	-	_						
Other capital transfers [insert description]				_						
Provincial Government:	4 184	524	817	3 366	80.5%					
Human Settlements	997	-	293	704	70.6%					
RSEP/VPUU Municipal Projects	3 186	524	524	2 662	83.6%					
				_						
Total capital expenditure of Approved Roll-overs	4 184	524	817	3 366	80.5%					
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS	4 184	524	817	3 366	80.5%					

<u>Section 9 – Expenditure on Councillor, Senior Managers and Other Staff</u>

9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Mon	iny buuge	. J. Calelliell	- councillo			Z JECUIIC	u wuanten	
C				Budget Year		1 1/20	1 ,,,,,,,	- IIV
Summary of Employee and Councillor remuneration	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands							%	-
	В	С						D
Councillors (Political Office Bearers plus Other)	0.400	0.400	200	0.074	٥	(100)	00/	0.400
Basic Salaries and Wages	9 103	9 103	626	3 671	3 777	(106)		9 103
Pension and UIF Contributions	1 005	1 005	86	507	502	5	1%	1 005
Medical Aid Contributions	283	283	13	83	141	(59)		283
Motor Vehicle Allowance	-	-	112	693	775	(82)		-
Cellphone Allow ance	1 081	1 081	87	509	540	(32)	\$	1 081
Sub Total - Councillors	11 471	11 471	922	5 462	5 736	(274)	-5%	11 471
Senior Managers of the Municipality								
Basic Salaries and Wages	8 355	8 355	731	4 013	4 259	(246)	-6%	8 355
Pension and UIF Contributions	1 503	1 503	143	728	752	(23)	-3%	1 503
Medical Aid Contributions	373	373	38	226	187	40	21%	373
Performance Bonus	598	598	-	-	_	_		598
Motor Vehicle Allowance	1 038	1 038	83	511	519	(8)	-2%	1 038
Cellphone Allow ance	303	303	24	143	151	(9)		303
Other benefits and allowances	191	191	17	98	95	2	3%	191
Payments in lieu of leave	29	29	-	_	_	_		29
Long service awards	34	34	_	_	_	_		34
Post-retirement benefit obligations	484	484	_	_	_	_		484
Sub Total - Senior Managers of Municipality	12 907	12 907	1 036	5 719	5 963	(244)	-4%	12 907
						1 ' '		
Other Municipal Staff	120, 220	120 500	44 202	C7 E44	60,603	(0.140)	20/	120 500
Basic Salaries and Wages	139 332	139 500	11 393	67 544	69 693	(2 149)	1	139 500
Pension and UIF Contributions	25 435	25 435	2 076	12 383	12 716	(334)		25 435
Medical Aid Contributions	10 729	10 729	865	5 224	5 364	(140)		10 729
Overtime	9 352	9 352	1 050	5 983	4 650	1 333	29%	9 352
Motor Vehicle Allowance	5 395	5 395	439	2 687	2 697	(10)		5 395
Cellphone Allow ance	552	552	42	216	276	(60)		552
Housing Allowances	1 719	1 719	121	794	861	(68)	8	1 719
Other benefits and allowances	24 687	24 687	1 166	16 869	17 891	(1 022)	-6%	24 687
Payments in lieu of leave	2 515	2 515	-	-	-	_		2 515
Long service awards	2 562	2 562	-	-	_	_		2 562
Post-retirement benefit obligations	4 199	4 199	_	-	_	-		4 199
Sub Total - Other Municipal Staff	226 475	226 643	17 152	111 700	114 150	(2 450)	-2%	226 643
Total Parent Municipality	250 854	251 022	19 110	122 881	125 849	(2 968)	-2%	251 022
Total Municipal Entities	_	-	-	-	_	-		_
TOTAL SALARY, ALLOWANCES & BENEFITS	250 854	251 022	19 110	122 881	125 849	(2 968)	-2%	251 022
TOTAL MANAGERS AND STAFF	239 382	239 550	18 188	117 419	120 113) 		239 550

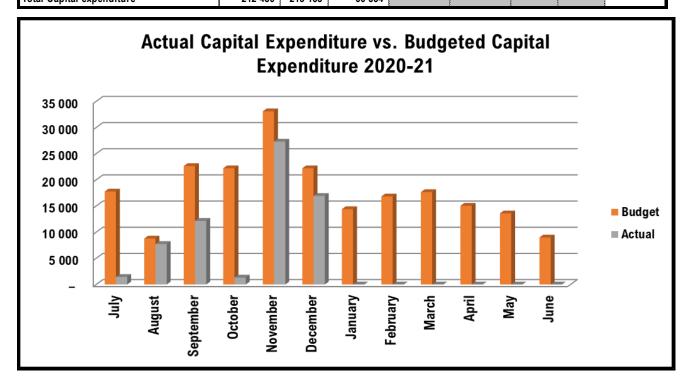
Section 10 - Material variances to the SDBIP

Material variances to the SDBIP will be addressed in the mid-year adjustments budget.

Section 11 - Capital programme performance

11.1 Supporting Table SC12

				Budget Year	2020/21				
Month	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget	
R thousands							%		
Monthly expenditure performance trend									
July	21 205	17 761	1 433	1 433	17 761	16 328	91.9%	1%	
August	14 993	8 773	7 732	9 165	26 533	17 368	65.5%	4%	
September	16 751	22 630	12 150	21 315	49 164	27 849	56.6%	10%	
October	20 887	22 206	1 326	22 641	71 369	48 729	68.3%	11%	
November	28 627	33 090	27 295	49 936	104 459	54 523	52.2%	24%	
December	19 807	22 205	16 918	66 854	126 664	59 810	47.2%	31%	
January	15 735	14 389			141 053	-			
February	17 929	16 826			157 879	-			
March	19 180	17 648			175 527	-			
April	14 612	15 042			190 568	-			
May	13 661	13 583			204 151	-			
June	9 048	8 982			213 133	-			
Total Capital expenditure	212 436	213 133	66 854						



Section 12 – Other Supporting Documentation

12.1 Supporting Table SC13a, b and e

_ ,					Budget Year 202		······	·····	Full Vaca			
Description	Ref	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD	Full Year			
D.11	,	Budget	Budget	actual		budget	variance	variance	Forecast			
R thousands Capital expenditure on new assets by Asset Clas	- -	ıh-clace						%	***************************************			
	55/30											
<u>Infrastructure</u>		68 092	58 996	1 444	17 428	37 867	20 438	54.0%	58 996			
Roads Infrastructure		40 403	36 676	163	7 141	22 240	15 099	67.9%	36 676			
Roads		40 403	36 676	163	7 141	22 240	15 099	67.9%	36 676			
Storm water Infrastructure		-	-	-	-	-	-		-			
Electrical Infrastructure		8 506	6 506	1 281	2 135	2 496	361	14.5%	6 506			
MV Substations		200	200	23	82	100	18	18.3%	200			
MV Networks		7 152	3 052	29	191	1 052	861	81.9%	3 052			
LV Networks		1 154	3 254	1 228	1 863	1 344	(519)	-38.6%	3 254			
Water Supply Infrastructure		8 626	6 342	-	3 884	4 374	491	11.2%	6 342			
Distribution		8 626	6 092	-	3 884	4 274	391	9.1%	6 092			
Distribution Points		-	250	-	-	100	100	100.0%	250			
Sanitation Infrastructure		10 306	9 221	-	4 269	8 757	4 488	51.3%	9 221			
Reticulation		10 306	9 221	-	4 269	8 757	4 488	51.3%	9 221			
Solid Waste Infrastructure		250	250	-	-	-	-		250			
Landfill Sites		250	250	-	-	-	-		250			
Waste Transfer Stations		-		-	-	-	-		-			
Community Assets		13 090	19 804	1 299	2 074	9 395	7 321	77.9%	19 804			
Community Facilities		8 700	13 364	659	1 218	6 727	5 509	81.9%	13 364			
Centres		5 000	5 000	_	_	2 200	2 200	100.0%	5 000			
Parks		700	1 417	35	594	1 067	473	44.3%	1 417			
Public Open Space		3 000	6 347	100	100	2 860	2 760	96.5%	6 347			
Markets		_	600	524	524	600	76	12.7%	600			
Sport and Recreation Facilities		4 390	6 440	640	856	2 668	1 812	67.9%	6 440			
Indoor Facilities		3 850	5 701	640	835	2 469	1 635	66.2%	5 701			
Outdoor Facilities		540	739	_	22	199	177	89.2%	739			
Other assets		3 777	4 495	_	634	2 486	1 851	74.5%	4 495			
Operational Buildings		1 000	1 000	_	-	_	_		1 000			
Municipal Offices		500	500	_	_	_	_		500			
Yards		500	500	_	_	_	_		500			
Housing		2 777	3 495	-	634	2 486	1 851	74.5%	3 495			
Social Housing		2 777	3 495	_	634	2 486	1 851	74.5%	3 495			
·												
Computer Equipment		2 200	2 200	_	31	785	754	96.1%	2 200			
Computer Equipment		2 200	2 200	-	31	785	754	96.1%	2 200			
Furniture and Office Equipment		354	354	25	139	187	48	25.9%	354			
Furniture and Office Equipment		354	354	25	139	187	48	25.9%	354			
Machinery and Equipment		2 720	4 383	293	2 233	3 797	1 564	41.2%	4 383			
Machinery and Equipment		2 720	4 383	293	2 233	3 797	1 564	41.2%	4 383			
<u>Transport Assets</u>		4 873	4 873	_	780	1 605	825	51.4%	4 873			
Transport Assets		4 873	4 873	-	780	1 605	825	51.4%	4 873			
<u>Land</u>		18 790	19 790	(17)	18 317	18 670	353	1.9%	19 790			
Land		18 790	19 790	(17)	}	18 670	353	1.9%	19 790			
Total Capital Expenditure on new assets	1	113 896	114 895	3 044	41 636	74 791	33 155	44.3%	114 895			

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q2 Second Quarter

					Budget Year 2	2020/21			
Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1							%	
Capital expenditure on renewal of existing assets by	Ass	et Class/Sub-	class_						
<u>Infrastructure</u>		22 198	22 198	3 401	3 699	15 887	12 188	76.7%	22 198
Roads Infrastructure		18 898	18 898	3 401	3 665	13 027	9 362	71.9%	18 898
Roads		18 898	18 898	3 401	3 665	13 027	9 362	71.9%	18 898
Electrical Infrastructure		3 300	3 300	-	34	2 860	2 826	98.8%	3 300
MV Substations		3 100	3 100	-	-	2 800	2 800	100.0%	3 100
LV Networks		200	200	-	34	60	26	43.5%	200
<u>Community Assets</u>		1 000	1 000	_	-	1 000	1 000	100.0%	1 000
Community Facilities		1 000	1 000	-	-	1 000	1 000	100.0%	1 000
Public Ablution Facilities		1 000	1 000	-	-	1 000	1 000	100.0%	1 000
Total Capital Expenditure on renewal of existing ass	1	23 198	23 198	3 401	3 699	16 887	13 188	78.1%	23 198

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q2 Second Quarter

					Budget Year	2020/21			
Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1							%	
Capital expenditure on upgrading of existing asset		sset Class/Su	b-class						
<u>Infrastructure</u>		71 946	71 613	10 473	21 520	32 188	10 668	33.1%	71 613
Roads Infrastructure		-	-	-	-	-	-		-
Storm water Infrastructure		500	500	77	160	500	340	68.1%	500
Storm water Conveyance		500	500	77	160	500	340	68.1%	500
Electrical Infrastructure		7 500	7 100	165	2 748	4 170	1 422	34.1%	7 100
MV Switching Stations		300	300	-	160	200	40	20.0%	300
MV Networks		1 500	1 500	-	-	950	950	100.0%	1 500
LV Networks		5 700	5 300	165	2 588	3 020	432	14.3%	5 300
Water Supply Infrastructure		1 100	1 167	70	236	167	(70)	-41.7%	1 167
Distribution		1 100	1 167	70	236	167	(70)	-41.7%	1 167
Sanitation Infrastructure		62 846	62 846	10 161	18 376	27 351	8 975	32.8%	62 846
Waste Water Treatment Works		62 846	62 846	10 161	18 376	27 351	8 975	32.8%	62 846
Community Assets		3 396	3 427	-	-	2 799	2 799	100.0%	3 427
Community Facilities		-	-	-	-	-	-		-
Sport and Recreation Facilities		3 396	3 427	-	-	2 799	2 799	100.0%	3 427
Outdoor Facilities		3 396	3 427	-	-	2 799	2 799	100.0%	3 427
Total Capital Expenditure on upgrading of existing	1	75 342	75 040	10 473	21 520	34 987	13 467	38.5%	75 040

12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class -

Q2 Second Quarter					Budget Year	2020/21			
Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
·		Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1							%	
Repairs and maintenance expenditure by Asset	Class	s/Sub-class				***************************************			
Infrastructure		36 771	36 803	2 330	17 387	19 317	1 931	10.0%	36 803
Roads Infrastructure		4 759	4 790	235	1 845	2 808	963	34.3%	4 790
Roads		4 695	4 727	230	1 799	2 760	960	34.8%	4 727
Road Furniture		64	64	5	46	48	2	4.9%	64
Storm water Infrastructure		17 375	17 375	1 258	8 670	9 193	523	5.7%	17 375
Storm water Conveyance		17 375	17 375	1 258	8 670	9 193	523	5.7%	17 375
Electrical Infrastructure		2 505	2 505	117	1 333	1 270	(63)	-4.9%	2 505
MV Substations		153	153	3	130	76	(53)	-69.6%	153
LV Networks		2 353	2 353	115	1 204	1 194	(10)	-0.8%	2 353
Water Supply Infrastructure		1 384	1 384	46	523	693	170	24.5%	1 384
Reservoirs		1 069	1 069	35	288	532	244	45.8%	1 069
Pump Stations		132	132	-	116	66	(50)	-75.3%	132
Distribution		183	183	11	120	96	(24)	-25.1%	183
Sanitation Infrastructure		3 906	3 906	217	2 108	2 079	(29)		3 906
Pump Station		1 042	1 042	147	435	537	102	19.0%	1 042
Reticulation		_	_				_		_
Waste Water Treatment Works		2 863	2 863	69	1 673	1 543	(130)	-8.5%	2 863
Outfall Sewers									
Toilet Facilities				_	_	_	_		
Capital Spares							_		
Solid Waste Infrastructure		6 842	6 842	457	2 907	3 273	366	11.2%	6 842
Landfill Sites		6 842	6 842	457	2 907	3 273	366	11.2%	6 842
Community Assets		2 752	2 752	138	1 133	1 852	720	38.9%	2 752
Community Facilities		2 037	2 037	110	760	1 468	709	48.3%	2 037
Halls		386	386	13	139	290	151	52.0%	386
Centres		1 400	1 400	63	471	1 047	576	55.0%	1 400
Libraries		50	50	-	12	25	13	52.5%	50
Cemeteries/Crematoria		101	101	34	48	55	7	13.5%	101
Parks		100	100	-	90	51	(39)		100
Sport and Recreation Facilities		715	715	28	373	384	11	3.0%	715
Indoor Facilities		80	80	-	18	47	29	62.1%	80
Outdoor Facilities		635	635	28	355	338	(17)		635
Other assets		1 754	1 754	37	613	1 099	486	44.2%	1 754
Operational Buildings		1 343	1 343	26	333	867	534	61.6%	1 343
Municipal Offices		1 343	1 343	26	333	867	534	61.6%	1 343
Housing		411	411	11	280	232	(48)		411
Staff Housing		191	191	8	115	128	13	10.1%	191
Social Housing		220	220	3	165	104	(61)	-59.3%	220
Intangible Assets		3 144	3 144	50	1 183	1 572	389	24.7%	3 144
Serv itudes				-	-	-	-		-
Licences and Rights		3 144	3 144	50	1 183	1 572	389	24.7%	3 144
Computer Software and Applications		3 144	3 144	50	1 183	1 572	389	24.7%	3 144
Computer Equipment		460	460	23	70	230	160	69.7%	460
Computer Equipment Computer Equipment		460	460	23	70 70	230	160	69.7%	460 460
				۷۵					
Furniture and Office Equipment		64	64	-	0	31	31	99.6%	64
Furniture and Office Equipment		64	64	-	0	31	31	99.6%	64
Machinery and Equipment		1 216	1 216	48	653	657	3	0.5%	1 216
Machinery and Equipment		1 216	1 216	48	653	657	3	0.5%	1 216
Transport Assets		5 351	5 414	130	2 037	2 813	777	27.6%	5 414
Transport Assets		5 351	5 414	130	2 037	2 813	777	27.6%	5 414
Total Repairs and Maintenance Expenditure	1	51 511	51 606	2 757	23 075	27 571	4 496	16.3%	51 606

WC015 Swartland - Supporting Table SC13d	Mon	thly Budget	t Statemei	nt - deprecia			2 Second	Quarter	
			3		Budget Yea	,		7	
Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1							%	
<u>Depreciation by Asset Class/Sub-class</u>									
<u>Infrastructure</u>		72 602	72 602	-	-	36 301	36 301	100.0%	72 602
Roads Infrastructure		23 672	23 672	-	-	11 836	11 836	100.0%	23 672
Roads		23 035	23 035	-	-	11 517	11 517	100.0%	23 035
Road Structures		182	182	-	-	91	91	100.0%	182
Road Furniture		455	455	-	-	228	228	100.0%	455
Capital Spares							-		
Storm water Infrastructure		4 539	4 539	-	-	2 270	2 270	100.0%	4 539
Drainage Collection		814	814	-	-	407	407	100.0%	814
Storm water Conveyance		3 725	3 725	-	-	1 863	1 863	100.0%	3 725
Attenuation							-		
Electrical Infrastructure		13 420	13 420	-	-	6 710	6 710	100.0%	13 420
Power Plants		3	3	-	-	1	1	100.0%	3
HV Transmission Conductors		36	36	-	-	18	18	100.0%	36
MV Substations		1 967	1 967	-	-	984	984	100.0%	1 967
MV Switching Stations		1 150	1 150	-	-	575	575	100.0%	1 150
MV Networks		7 110	7 110	-	-	3 555	3 555	100.0%	7 110
LV Networks		2 942	2 942	-	-	1 471	1 471	100.0%	2 942
Capital Spares		212	212	-	-	106	106	100.0%	212
Water Supply Infrastructure		14 107	14 107	-	-	7 054	7 054	100.0%	14 107
Dams and Weirs		266	266	-	-	133	133	100.0%	266
Boreholes		14	14	-	-	7	7	100.0%	14
Reservoirs		2 301	2 301	-	-	1 151	1 151	100.0%	2 301
Pump Stations		610	610	-	-	305	305	100.0%	610
Water Treatment Works		87	87	-	-	44	44	100.0%	87
Bulk Mains		1 196	1 196	-	-	598	598	100.0%	1 196
Distribution		9 633	9 633	-	-	4 817	4 817	100.0%	9 633
Sanitation Infrastructure		16 519	16 519	-	-	8 260	8 260	100.0%	16 519
Pump Station		15 800	15 800	-	-	7 900	7 900	100.0%	15 800
Reticulation		719	719	-	-	360	360	100.0%	719
Solid Waste Infrastructure		345	345	-	-	172	172	100.0%	345
Landfill Sites		265	265	-	-	132	132	100.0%	265
Waste Drop-off Points		80	80	-	-	40	40	100.0%	80
Community Assets		5 695	5 695	_	_	2 848	2 848	100.0%	5 695
Community Facilities		3 302	3 302		_	1 651	1 651	100.0%	3 302
Halls		661	661	_	_	331	331	100.0%	661
Clinics/Care Centres		404	404	_	_	202	202	100.0%	404
Museums		15	15	_	_	8	8	100.0%	15
Libraries		503	503	_	_	251	251	100.0%	503
Cemeteries/Crematoria		216	216	_	_	108	108	100.0%	216
Public Open Space		674	674	_	_	337	337	100.0%	674
Public Ablution Facilities		824	824	-	_	412	412	100.0%	824
Taxi Ranks/Bus Terminals		5	5	_	-	2	2	100.0%	5
Sport and Recreation Facilities		2 393	2 393	-	_	1 196	1 196	100.0%	2 393
Indoor Facilities		1 444	1 444	_	_	722	722	100.0%	1 444
Outdoor Facilities		949	949	_	_	474	474	100.0%	949
Juliano I dominio		UTU	373			717	717	100.070	UTU

					Budget Year	2020/21			
Description	Ref	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1							%	
Investment properties		12	12	-	-	-	-		12
Revenue Generating		12	12	-	-	-	-		12
Improved Property		12	12	-	-	-	-		12
Other assets		3 091	3 091	-	-	1 545	1 545	100.0%	3 091
Operational Buildings		2 856	2 856	-	-	1 428	1 428	100.0%	2 856
Municipal Offices		2 305	2 305	-	-	1 153	1 153	100.0%	2 305
Workshops		33	33	-	-	17	17	100.0%	33
Stores		517	517	-	-	259	259	100.0%	517
Housing		235	235	-	-	117	117	100.0%	235
Staff Housing		204	204	-	-	102	102	100.0%	204
Social Housing		31	31	-	-	15	15	100.0%	31
Intangible Assets		225	225	-	-	113	113	100.0%	225
Licences and Rights		225	225	-	-	113	113	100.0%	225
Computer Software and Applications		225	225	-	-	113	113	100.0%	225
Computer Equipment		1 200	1 200	-	-	600	600	100.0%	1 200
Computer Equipment		1 200	1 200	-	-	600	600	100.0%	1 200
Furniture and Office Equipment		1 127	1 127	-	-	563	563	100.0%	1 127
Furniture and Office Equipment		1 127	1 127	-	-	563	563	100.0%	1 127
Machinery and Equipment		1 918	1 918	_	-	959	959	100.0%	1 918
Machinery and Equipment		1 918	1 918	-	-	959	959	100.0%	1 918
Transport Assets		5 884	5 884	_	-	2 942	2 942	100.0%	5 884
Transport Assets		5 884	5 884	-	-	2 942	2 942	100.0%	5 884
Total Depreciation	1	91 755	91 755		-	45 871	45 871	100.0%	91 755

12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

Consultants and Professional Services:Business and Advisory:Cougatification Verification R 5000 R 50		2020/2021	Actual	Actual	
Sudget Q1 Q2	Cost Containment In-Year Report Measures				Savings
See of consultants R 14 335 662 R 2 236 970 R 2 419 454 N/a		Budget	-	•	.
Consultants and Professional Services: Business and Advisory: Actuaries R 11 576 R 9000 R - N/a			,	1	
Consultants and Professional Services:Business and Advisory:Communications R 120 000 R 24 000 R 36 000 N/a	Use of consultants	R 14 335 662	R 2 236 970	R 2419454	N/a
Consultants and Professional Services:Business and Advisory:Communications R 120 000 R 24 000 R 36 000 N/a	Consultants and Professional Services:Business and Advisory:Actuaries	R 11 576	R 9 000	R -	N/a
Consultants and Professional Services:Business and Advisory:Business and Advisory R 3 006 062 R 559 315 R 196 683 N/a	Consultants and Professional Services:Business and Advisory:Communications	R 120 000	R 24 000	R 36 000	N/a
Consultants and Professional Services:Business and Advisory:Research and Advisory R 2 720 370 R 756 798 R 962 297 N/a Consultants and Professional Services:Business and Advisory:Human Resources R 40 500 R 1 350 R - N/a Consultants and Professional Services:Business and Advisory:Qualification Verification R 5 000 R - R - N/a Consultants and Professional Services:Business and Advisory:Audit Committee R 92 996 R 30 180 R 33 600 N/a Consultants and Professional Services:Business and Advisory:Acudit Committee R 92 996 R 30 180 R 33 600 N/a Consultants and Professional Services:Business and Advisory:Accounting and Auditing R 207 000 R - R 1100 R - N/a Consultants and Professional Services:Business and Advisory:Accounting and Auditing R 207 000 R - R 120 217 N/a Consultants and Professional Services:Business and Advisory:Accounting and Auditing R 207 000 R - R 120 112 R 38 357 N/a Consultants and Professional Services:Infrastructure and Planning:Town Planner R 862 359 R 21 1087 R 130 805 N/a Consultants and Professional Services:Business and Advisory:Valuer and Assessors R 982 906 R 211 365 R 30 40 76 N/a Consultants and Professional Services:Business and Advisory:Valuer and Assessors R 982 906 R 211 365 R 30 40 76 N/a Consultants and Professional Services:Business and Advisory:Valuer and Assessors R 982 906 R 211 365 R 30 40 76 N/a Consultants and Professional Services:Legal Cost:Clegal Advice and Litigation R 2 720 000 R 494 723 R 175 597 N/a Consultants and Professional Services:Legal Cost:Clegal Advice and Litigation R 2 720 000 R 494 723 R 175 597 N/a Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical R 243 800 R 7 050 R 161 477 N/a Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical R 243 800 R 7 050 R 161 477 N/a Consultants and Professional Services:Legal Cost:Suse of Summons R 1000 R - R 195 084 N/a 195 084 N/a Consultants and Professional Services:Legal Cost:Suse of Summons R 1000 R - R 195 084	Consultants and Professional Services:Business and Advisory:Occupational Health and Safety	R 201 277	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Human Resources R 40 500 R 1 350 R N/a	Consultants and Professional Services:Business and Advisory:Business and Financial Management	R 3 006 062	R 559 315	R 196 683	N/a
Consultants and Professional Services:Business and Advisory:Qualification Verification R 5 000 R - R - N/a	Consultants and Professional Services:Business and Advisory:Research and Advisory	R 2 720 370	R 756 798	R 962 297	N/a
Consultants and Professional Services: Business and Advisory: Audit Committee R 92 996 R 30 180 R 33 600 N/a	Consultants and Professional Services:Business and Advisory:Human Resources	R 40 500	R 1350	R -	N/a
Consultants and Professional Services: Business and Advisory: Forensic Investigators R 50 000 R 1100 R - N/a	Consultants and Professional Services:Business and Advisory:Qualification Verification	R 5 000	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Accounting and Auditing R 207 000 R - R 120 217 N/a	Consultants and Professional Services:Business and Advisory:Audit Committee	R 92 996	R 30 180	R 33 600	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Electrical R 150 057 R 21 012 R 38 357 N/a Consultants and Professional Services:Infrastructure and Planning:Town Planner R 862 359 R 21 087 R 130 805 N/a Consultants and Professional Services:Business and Advisory:Valuer and Assessors R 982 906 R 211 365 R 304 076 N/a Consultants and Professional Services:Legal Cost:Collection R 50 000 R 494 723 R 175 597 N/a Consultants and Professional Services:Legal Cost:Legal Advice and Litigation R 2720 000 R 494 723 R 175 597 N/a Consultants and Professional Services:Laboratory Services:Water R 419 023 R 45 270 R 26 490 N/a Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical R 243 800 R 7 050 R 161 477 N/a Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil R 1500 000 R - R 195 084 N/a Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil R 1500 000 R - R - R - N/a N/a Consultants and Professional Services:Legal Cost:Issue of Summons R 1000 R - R - R - N/a N/a Consultants and Professional Services:Legal Cost:Issue of Summons R 1000 R - R - R - N/a N/	Consultants and Professional Services:Business and Advisory:Forensic Investigators	R 50 000	R 1 100	R -	N/a
Consultants and Professional Services:Infrastructure and Planning:Town Planner R 862 359 R 21 087 R 130 805 N/a	Consultants and Professional Services:Business and Advisory:Accounting and Auditing	R 207 000	R -	R 120 217	N/a
R 982 906 R 211 365 R 304 076 N/a	Consultants and Professional Services:Infrastructure and Planning:Engineering:Electrical	R 150 057	R 21 012	R 38 357	N/a
R 50 000 R - R - N/a	Consultants and Professional Services:Infrastructure and Planning:Town Planner	R 862 359	R 21 087	R 130 805	N/a
Consultants and Professional Services:Legal Cost:Legal Advice and Litigation R 2 720 000 R 494 723 R 175 597 N/a	Consultants and Professional Services:Business and Advisory:Valuer and Assessors	R 982 906	R 211 365	R 304 076	N/a
Consultants and Professional Services:Laboratory Services:Water R 419 023 R 45 270 R 26 490 N/a Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical R 243 800 R 7 050 R 161 477 N/a Consultants and Professional Services:Business and Advisory:Quality Control R 951 736 R 54 720 R 38 770 N/a Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil R 1500 000 R - R 195 084 N/a Consultants and Professional Services:Legal Cost:Issue of Summons R 1000 R - R 195 084 N/a Travel and Subsistence R 756 332 R 16 289 R 40 768 N/a Communication R 171 488 R - N/a Communication R 2867 87 R 49 828 R 36 935 N/a Communication R 2867 324 R 443 791 805 066 N/a Telephone cost None None None None None None None None	Consultants and Professional Services:Legal Cost:Collection	R 50 000	R -	R -	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical R 243 800 R 7 050 R 161 477 N/a	Consultants and Professional Services:Legal Cost:Legal Advice and Litigation	R 2 720 000	R 494 723	R 175 597	N/a
Consultants and Professional Services: Business and Advisory: Quality Control R 951 736 R 54 720 R 38 770 N/a	Consultants and Professional Services:Laboratory Services:Water	R 419 023	R 45 270	R 26 490	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil R 1500 000 R - R 195 084 N/a	Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical	R 243 800	R 7 050	R 161 477	N/a
Consultants and Professional Services:Legal Cost:Issue of Summons R 1 000 R - R - N/a Travel and Subsistence R 756 332 R 16 289 R 40 768 N/a Domestic accommodation R 171 488 R - N/a Sponsorships, events and catering R 468 787 R 49 828 R 36 935 N/a Overtime Pay R 9 269 551 R 2 821 639 N/a Communication R 2 867 324 R 443 791 805 066 N/a Telephone cost R 716 710 R 114 056 R 154 054 N/a Vehicles used for political office -bearers None None None None Number of Credit Cards R 2 85 85 854 R 5 682 573 R 3 456 277	Consultants and Professional Services:Business and Advisory:Quality Control	R 951 736	R 54 720	R 38 770	N/a
Travel and Subsistence R 756 332 R 16 289 R 40 768 N/a Domestic accommodation R 171 488 R - N/a Sponsorships, events and catering R 468 787 R 49 828 R 36 935 N/a Overtime Pay R 9 269 551 R 2 821 639 N/a Communication R 2 867 324 R 443 791 805 066 N/a Telephone cost R 716 710 R 114 056 R 154 054 N/a Vehicles used for political office -bearers None None None None Number of Credit Cards None None None	Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil	R 1500000	R -	R 195 084	N/a
Domestic accommodation R 171 488 R - N/a Sponsorships, events and catering R 468 787 R 49 828 R 36 935 N/a Overtime Pay R 9 269 551 R 2 821 639 N/a Communication R 2 867 324 R 443 791 805 066 N/a Telephone cost R 716 710 R 114 056 R 154 054 N/a Vehicles used for political office -bearers None None None None Number of Credit Cards R 28 585 854 R 5 682 573 R 3 456 277	Consultants and Professional Services:Legal Cost:Issue of Summons	R 1000	R -	R -	N/a
Sponsorships, events and catering R 468 787 R 49 828 R 36 935 N/a Overtime Pay R 9 269 551 R 2 821 639 N/a Communication R 2 867 324 R 443 791 805 066 N/a Telephone cost R 716 710 R 114 056 R 154 054 N/a Vehicles used for political office -bearers None None None None Number of Credit Cards None None None None Grand Total R 28 585 854 R 5 682 573 R 3 456 277	Travel and Subsistence	R 756 332	R 16 289	R 40 768	N/a
Overtime Pay R 9 269 551 R 2 821 639 N/a Communication R 2 867 324 R 443 791 805 066 N/a Telephone cost R 716 710 R 114 056 R 154 054 N/a Vehicles used for political office -bearers None None None None Number of Credit Cards R 28 585 854 R 5 682 573 R 3 456 277 R 3 456 277	Domestic accommodation	R 171 488	R -		N/a
Communication R 2 867 324 R 443 791 805 066 N/a Telephone cost R 716 710 R 114 056 R 154 054 N/a Vehicles used for political office -bearers None None None None Number of Credit Cards None None None None None Grand Total R 28 585 854 R 5 682 573 R 3 456 277 R 3 456 277	Sponsorships, events and catering	R 468 787	R 49 828	R 36 935	N/a
R 716 710 R 114 056 R 154 054 N/a	Overtime Pay	R 9 269 551	R 2821639		N/a
Vehicles used for political office -bearers None None None None None None None None None None R 28 585 854 R 5 682 573 R 3 456 277	Communication	R 2867324	R 443 791	805 066	N/a
Number of Credit Cards None	Telephone cost	R 716 710	R 114 056	R 154 054	N/a
Grand Total R 28 585 854 R 5 682 573 R 3 456 277	Vehicles used for political office -bearers	None	None	None	
	Number of Credit Cards	None	None	None	
	Grand Total	R 28 585 854	R 5 682 573	R 3 456 277	
	Note: Savings can only be reported on at year-end.				

	QUALITY CERTIFICATE
I, Joggie Sch	oltz, the municipal manager of Swartland Municipality, hereby certify that -
(mark as app	ropriate)
X	the monthly budget statement
	quarterly report on the implementation of the budget and financial state of
	affairs of the municipality
	mid-year budget and performance assessment
	of December 2020 has been prepared in accordance with the Municipal Finance Act and regulations made under that Act.
Print Name: Chief Financi	Mark Bolton al Officer of Swartland Municipality (WC015)
Signature	and the second s
Print Name:	Joggie Scholtz
Municipal Ma	nager of Swartland Municipality (WC015)
Signature	Agilu.
Date:	14 January 2021

The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Tjimen Van Essen

Executive Mayor of Swartland Municipality (WC015)

Signature

Date: 14 January 2021

SWARTLAND MUNICIPALITY STRATEGIC MANAGEMENT SYSTEM



2020/1 - PERFORMANCE DIRECTORS (Quarterly)

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director:	Financial Services				
Strategic Goal: 4 Ca	aring, competent and respons	ive institutions, organis	ations and business		
	nage Financial Services	, G			
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 86.2% cumulative		
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 98.0% cumulative		
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 35.1% cumulative	0.0	
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	0.0%	0.0	
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 3	3.0	
pd-09-0086: Annual Report inputs provided by departments	1: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0087: Budget inputs provided by departments	1: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0%	0.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	0.0% N/a		REASONS: Reporting not possible due to security breach that affected Collaborator INTERVENTIONS: Has been recovered. No further intervention needed.
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	0.0% N/a		
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
pd-09-0093: Risk identification and control implementation	1: Confirmation of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0% No	3.0	REASONS: The Head, Income was not available during November and December 2020 to perform the risk assessment, due to the late commence of the AG audit and her retirement. INTERVENTIONS: The risk assessment needs to be updated before the end of February 2021
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0%		REASONS: No action plans INTERVENTIONS: No intervention required
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Ratin	Reasons / Interventions / Notes
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
pd-09-0096: General KPI: Ensure general financial viability	1: % outstanding service debtors to revenue = B/C Where - B - represents total outstanding service debtors C - represents annual revenue actually received for services [Type=Qtr 2 Only]	2: 100.0% Norm = 20%	100.0% 20.63%	3.0	
	2: Cost coverage = (B+C) / D Where - B - represents all available cash at a particular time C - represents investments D - represents monthly fixed operating expenditure [Type=Qtr 2 Only]	2: 100.0% Norm = 1-3 months	166.6% 10 mnths	5.0	
	3: % debt coverage = D/ (B-C) Where - B - represents total operating revenue received C - represents operating grants D - represents debt service payments (i.e. interest + redemption) due within financial year [Type=Qtr 2 Only]	2: 100.0% Norm = 45%	166.7% 14.07%	5.0	
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	100.0% 2 months by the end of Qtr 2	3.0	
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	0.0% N/a		REASONS: From 1 December 2020 reporting is done from the PayDay system. The service provider is still in process of writing the necessary report. INTERVENTIONS: No further intervention needed.
pd-13-0004: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0015: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	2: 100.0%	100.0%	3.0	
pd-17-0001: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 50.5% cumulative	0.0	
pd-17-0079: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		
pd-19-0009: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Due to a shortage of funds only certain training projects could realise for 2020/21 (E2 Actual Training for 2020/21). INTERVENTIONS: The statutory training will only realise if th application for additional funds is approved. The proposal is the rest of the training projects that were identified, but that w not realise for 2020/21, be applied in place of the training neassessment for 2021/22 (F2 Total Planned Training).

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Directo	r: Electrical Engineering Se	ervices			
Strategic Goal: 5 Su	ufficient, affordable and well-re	un services			
Strategic Objective: Man	nage Electrical Engineering Se	ervices (Goal 5)			
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 27.1% cumulative	0.0	
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 34.8% cumulative	0.0	
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 43.6% cumulative	0.0	
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	0.0%	0.0	
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 3	3.0	
pd-09-0070: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0071: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0%	0.0	

Performance Objective	Key Performance Indicator	Quarterly Target	A	chieved	Rating	Reasons / Interventions / Notes
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	0.0% N/a			REASONS: Reporting not possible due to security breach that affected Collaborator INTERVENTIONS: Has been recovered. No further intervention needed.
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%		3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	0.0% N/a			
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a			
pd-09-0077: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0% No		3.0	REASONS: Risk assessments not performed due to unavailability of staff and information as a result of the cyber attack and late commence of the AG audit. INTERVENTIONS: Risk assessments to be updated by the end of February 2021
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0% N/a			
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	100.0% Yes		3.0	
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	100.0% Yes		3.0	
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	100.0% Yes		3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 3	3.0	
pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	80.0% 5 months by the end of Qtr 2	3.0	REASONS: Vacancy of Senior Electrician vacant since 29 February 2020. Vacancy has been advertised externally at two occasions and no suitable candidate could be recruited. Post was readvertised and no candidates met the minimum requirements. Job Description amended for re-evaluation at the next session Job Evaluation Unit during December 2020. INTERVENTIONS: Job description amended for re-evaluation at the next session
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	0.0% N/a		REASONS: From 1 December 2020 reporting is done from the PayDay system. The service provider is still in process of writing the necessary report. INTERVENTIONS: No further intervention needed.
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 4 (103 for the whole organisation)	0.0% 6.92 cumulative	0.0	
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 12 (296 for the whole organisation)	0.0% 14 cumulative	0.0	
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-14-0016: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity [Type=Avg All]	2: 100.0%	100.0%	3.0	
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 33.8% cumulative	0.0	
pd-17-0080: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0010: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No		REASONS: Due to a shortage of funds only certain training projects could realise for 2020/21 (E2 Actual Training for 2020/21). INTERVENTIONS: The statutory training will only realise if the application for additional funds is approved. The proposal is that the rest of the training projects that were identified, but that will not realise for 2020/21, be applied in place of the training needs assessment for 2021/22 (F2 Total Planned Training).

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Dire	ector: Protection Services				
Strategic Goal: 1 Im	proved quality of life for citize	ens			
Strategic Objective: Mar	age Protection Services				
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 33.4% cumulative	0.0	
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 70.0% cumulative	0.0	
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 43.7% cumulative		
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	0.0%	0.0	
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 3	3.0	
pd-09-0106: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0107: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% 2/4 employees at the end of Dec		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	0.0% N/a		REASONS: Reporting not possible due to security breach that affected Collaborator INTERVENTIONS: Has been recovered. No further intervention needed.
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	0.0% N/a		
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
pd-09-0113: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0% N/a		
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	100.0% 1.5 months at the end of Qtr 2	3.0	
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	0.0% N/a		REASONS: From 1 December 2020 reporting is done from the PayDay system. The service provider is still in process of writing the necessary report. INTERVENTIONS: No further intervention needed.
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 10 (103 for the whole organisation)	0.0% 0.26 cumulative	0.0	
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 29 (296 for the whole organisation)	2 cumulative		
pd-14-0003: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
pd-14-0017: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	2: 100.0% Yes - monthly	100.0% Yes	3.0	
pd-17-0005: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 73.3% cumulative	0.0	
pd-17-0081: Ensure that accurate revenue estimates are prepared in relation to operating requirements	Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		

staff identified and provided to HR at Yes (annually by No projects could realise for 2020/21 (E2 Actual Training for meetings held with all November) 2020/21).	Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
departments during November application for additional funds is approved. The proposal in annually the rest of the training projects that were identified, but that		identified and provided to HR at meetings held with all departments during November annually	Yes (annually by			2020/21). INTERVENTIONS: The statutory training will only realise if the application for additional funds is approved. The proposal is that the rest of the training projects that were identified, but that will not realise for 2020/21, be applied in place of the training needs

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Direct	or: Development Services				
Strategic Goal: 3 Q	uality and sustainable living e	nvironment			
	nage Development Services (G				
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 30.9% cumulative	0.0	
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 45.0% cumulative	0.0	
od-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 30.5% cumulative	0.0	
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	0.0%	0.0	
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 3	3.0	
pd-09-0054: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0055: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% 0/1 employees for Qtr 2		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	0.0% N/a		REASONS: Reporting not possible due to security breach that affected Collaborator INTERVENTIONS: Has been recovered. No further intervention needed.
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	0.0% N/a		
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
pd-09-0061: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0% N/a		REASONS: No action plans INTERVENTIONS: No intervention required
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 3	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	100.0% 2 months at the end of qrt 2	3.0	
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	0.0% N/a		REASONS: From 1 December 2020 reporting is done from the PayDay system. The service provider is still in process of writing the necessary report. INTERVENTIONS: No further intervention needed.
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 5 (103 for the whole organisation)	0.0% 10.87 cumulative	0.0	
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 14 (296 for the whole organisation)	0.0% 20 cumulative	0.0	
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-14-0018: Communication Strategy implementation	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0%	3.0	
pd-17-0006: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 29.8% cumulative	0.0	
pd-17-0082: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by February)	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target		Achieved	Rating	Reasons / Interventions / Notes
pd-19-0012: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No			REASONS: Due to a shortage of funds only certain training projects could realise for 2020/21 (E2 Actual Training for 2020/21). INTERVENTIONS: The statutory training will only realise if the application for additional funds is approved. The proposal is that the rest of the training projects that were identified, but that will not realise for 2020/21, be applied in place of the training needs assessment for 2021/22 (F2 Total Planned Training).

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Ratin	Reasons / Interventions / Notes
Scholtz, Joggie - Munic	ipal Manager: Office of the I	Municipal Manager			
Strategic Goal: 4 C	aring, competent and respons	ive institutions, organis	sations and business		
	nage the Office of the Municipa				
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	2: 0.0% At least 10 p.a.	0.0% 5 cumulative	0.0	
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 3	3.0	
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	2: 0.0% At least 10 p.a.	0.0% 5 cumulative	0.0	
pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (between 90% and 105%)	0.0% 31.4% cumulative	0.0	
pd-19-0001: Monitor and report on the performance of contractors in terms of section 116(2) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
	2: Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee [Type=Avg All]	2: 100.0% 1 per quarter	0.0%	0.0	REASONS: Reporting not possible due to security breach that affected Collaborator INTERVENTIONS: Has been recovered.

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0015: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by Nov)	0.0% No	3.0	REASONS: Due to a shortage of funds only certain training projects could realise for 2020/21 (E2 Actual Training for 2020/21). INTERVENTIONS: The statutory training will only realise if the application for additional funds is approved. The proposal is that the rest of the training projects that were identified, but that will not realise for 2020/21, be applied in place of the training needs assessment for 2021/22 (F2 Total Planned Training).
Strategic Goal: 2	Inclusive economic growth				
Strategic Objective: Fa	acilitate economic developmen	t in the municipal area			
pd-09-0001: Liaison with busines role-players	ss 2: Annual event with local business held [Type=Avg All]	2: 0.0% Yes (before end of June)	0.0% Yes (Will be rated by end of June)		
pd-09-0012: LED fund management	1: % of the LED funds actually spent [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 51.6% cumulative	0.0	
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	2: 0.0% 100 for the year	0.0% 153 cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating Reasons / Interventions / Notes				
Terblanche, Madelaine -	Director: Corporate Service	es						
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business								
	nage Corporate Services	, G						
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 92.1% cumulative	0.0				
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 92.0% cumulative	0.0				
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 43.4% cumulative	0.0				
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	0.0%	0.0				
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0%	3.0				
pd-09-0038: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0				
pd-09-0039: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0				
pd-09-0040: Assignments from the municipal manager completed	Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0				
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% 2/2 employees for Qtr 2					

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	0.0% N/a		REASONS: Reporting not possible due to security breach that affected Collaborator INTERVENTIONS: Has been recovered. No further intervention needed
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	100.0% by the end of Qtr 2	3.0	
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
pd-09-0045: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0% N/a		REASONS: No action plans INTERVENTIONS: No intervention required
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	100.0% 3 months at the en of qtr 2	3.0	
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	0.0% N/a		REASONS: Reporting not possible due to security breach that affected Collaborator among others INTERVENTIONS: Has been recovered. No further intervention needed.
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 8 (103 for the whole organisation)	0.0% 4.01 cumulative	0.0	
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 23 (296 for the whole organisation)	0.0% 21 cumulative	0.0	
pd-14-0005: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of Previously disadvantaged individuals appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	2: 100.0% 70%	109.9% 76.9% (10/13 employees)	3.3	
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's salary budget actually spent on implementing its workplace skills plan [Type=Qtr 4 Only]	2: 0.0% 0.5% (R1 196 912)	0.0% 0.5% cumulative		NOTES: Target in IDP = 1% (R2 393 824). Council budgeted 0.5% (R1 196 912) Change KPI with new IDP to: "% of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative)" Change Target to: "At least 90%"
pd-17-0007: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 51.1% cumulative	0.0	
pd-17-0083: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by February)	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0013: Training needs of staff	Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Due to a shortage of funds only certain training projects could realise for 2020/21 (E2 Actual Training for 2020/21). INTERVENTIONS: The statutory training will only realise if the application for additional funds is approved. The proposal is that the rest of the training projects that were identified, but that will not realise for 2020/21, be applied in place of the training needs assessment for 2021/22 (F2 Total Planned Training).

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes		
Zikmann, Louis - Director: Civil Engineering Services							
Strategic Goal: 5 St	ufficient, affordable and well-r	un services					
Strategic Objective: Mar	nage Civil Engineering Service	es					
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 22.0% cumulative	0.0			
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 39.0% cumulative	0.0			
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 27.0% cumulative	0.0			
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	0.0%	0.0			
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 3	3.0			
pd-09-0019: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0			
pd-09-0020: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0			
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0			
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% 3/3 employees for Qtr 2				

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	d Rating	Reasons / Interventions / Notes
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	0.0% N/a		REASONS: Reporting not possible due to security breach that affected Collaborator INTERVENTIONS: Has been recovered. No further intervention needed
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	0.0% N/a		
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	100.0%	3.0	
pd-09-0026: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0% No	3.0	REASONS: Risk assessments not performed due to unavailability of staff and information as a result of the cyber attack and late commence of the AG audit. INTERVENTIONS: Risk assessments to be performed before the end of February 2021.
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	0.0% N/a		REASONS: No action plans INTERVENTIONS: No intervention required
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
pd-10-0017: Average duration of vacancies reduced	Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	80.0% 3.6 months at the end of qrt 2	3.0	
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	0.0% N/a		REASONS: From 1 December 2020 reporting is done from the PayDay system. Service provider is still in process of writing the necessary report. INTERVENTIONS: No further intervention needed.
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 76 (103 for the whole organisation)	0.0% 50.06 cumulative	0.0	
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 218 (296 for the whole organisation)	0.0% 123 cumulative	0.0	
pd-12-0086: Improved water sustainability	1: % total water losses [Type=Avg All]	2: 100.0% Maintain the annual average below 17%	100.0% 17% (Provisional)	3.0	
pd-14-0001: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-14-0014: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to at least piped (tap) water within 200 meters from dwelling [Type=Avg All]	2: 100.0%	100.0%	3.0	NOTES: Change KPI with new IDP to "% of urban households with access to basic water supply (at least piped (tap) water within 200 meters from dwelling)"

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	2: % of urban households with access to at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP) [Type=Avg All]	2: 100.0%	100.0%		NOTES: Change KPI with new IDP to: "% of urban households with access to basic sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP))
	3: % households registered for refuse removal service which receive a service once a week [Type=Avg All]	2: 100.0%	100.0%		NOTES: Change KPI with new IDP to: "% households with bas refuse removal services or better (registered for refuse removal service which receive a service once a week)"
pd-17-0003: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 91.5% cumulative	0.0	
pd-17-0084: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by February)	0.0% N/a		
pd-19-0014: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No		REASONS: Due to a shortage of funds only certain training projects could realise for 2020/21 (E2 Actual Training for 2020/21). INTERVENTIONS: The statutory training will only realise if the application for additional funds is approved. The proposal is the rest of the training projects that were identified, but that will not realise for 2020/21, be applied in place of the training need assessment for 2021/22 (F2 Total Planned Training).

SWARTLAND MUNICIPALITY STRATEGIC MANAGEMENT SYSTEM



2020/1 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director:	Financial Services				
Strategic Objective: 4.7	Sound long-term financial p	lanning including making	the right investment	decisions	
KPA: IDP Implementation (FS)					(Weight = 20%) Avg Rating = 0.0
pd-17-0013: 4.7 Review of Long Term Financial Plan in line with adoption of new IDP every five years	1: Review completed [Type=Qtr 3 Only]	2: 0.0% By March 2022	0.0% N/a		
pd-17-0014: 4.7 Review budget related policies for purposes of insuring relevance and alignment to Budget Circular	1: Review completed [Type=Qtr 3 Only]	2: 0.0% Annually by March	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating R	easons / Interventions / Notes
Du Toit, Roelof - Directo	or: Electrical Engineering Se	ervices			
Strategic Objective: 5.6	Maintenance, upgrading and e	extension that sustain a	nd improve the current	condition of electrica	al infrastructure
KPA: IDP Implementation (EES	7)				(Weight = 20%) Avg Rating = 0.0
pd-17-0028: 5.6 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of electrical infrastructure	•	2: 100.0% Yes (by end of November annually)	100.0% Yes	3.0	
Strategic Objective: 5.7	Provide electricity cost effecti	vely			
KPA: IDP Implementation (EES	7)				(Weight = 20%) Avg Rating = 0.0
pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	2: 0.0% Maintain the annual average below 8%	0.0% 6% for rolling 12 months	NOTES: Provisi	onal figure

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Dir	rector: Protection Services				
Strategic Objective: 1.8	B Increase the effectiveness of	the municipal traffic &	law anforcament sarvi	ico	
KPA: IDP Implementation (PS)		ure mumcipai trame & i	aw emorcement servi	CE	(Weight = 20%) Avg Rating = 0.0
pd-17-0030: 1.8 Effective traffic and law enforcement execution by using an Automated Number Plate Recognition (ANPR) Bus	1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only]	2: 0.0% 10 per annum	0.0%	0.0	
Strategic Objective: 1.1	0 Prevent and manage land inv	vasion. Monitor informa	al settlements		
KPA: IDP Implementation (PS)					(Weight = 20%) Avg Rating = 0.0
pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only]	2: 0.0% 10 per annum	0.0% 0.0		
	11 Ensure that infrastructure de mmunities in the Swartland	evelopment, resources	and equipment are av	ailable to delive	r an effective Protection Service to all
KPA: IDP Implementation (PS)					(Weight = 20%) Avg Rating = 0.0
pd-18-0001: 1.11 An effective operational Protection Service	1: Secure budget to expand the current Firefighting and Emergency resources [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	100.0% Yes	3.0	
	2: Secure budget to expand the current Law Enforcement resources [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Direct	or: Development Services				
	Facilitate access to the econo	omy			
KPA: IDP Implementation (DS)					(Weight = 20%) Avg Rating = 0.0
pd-20-0005: 1.1 Support local economic development through skills and enterprise development		2: 100.0% 1 per quarter	100.0% 3	3.0	
pd-20-0006: 1.1 Engagement with formal business on SMME support	1: Annual engagement held	2: 0.0% Yes (by June 2021)	0.0% N/a		
	Coordinate social developme	nt internally and extern	ally with partners		
KPA: IDP Implementation (DS)					(Weight = 20%) Avg Rating = 0.0
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee to identify additional action plans in each department that contributes to social development	Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	2: 0.0% Yes (by June annually)	0.0% N/a		
Strategic Objective: 1.7	Lobby for the basic needs an	d rights of vulnerable g	roups		
KPA: IDP Implementation (DS)	•		•		(Weight = 20%) Avg Rating = 0.0
pd-17-0048: 1.7 Develop guidelines for vulnerable women (gender)	1: Gender action plan approved [Type=Qtr 4 Only]	2: 0.0% Yes (by June 2021)	0.0% N/a	vulnera	S: Objective must to change to: Develop guidelines for able persons. KPI to change to: Guidelines for persons sabilities approved
Strategic Objective: 3.3	Enhance conservation and bi	odiversity			
KPA: IDP Implementation (DS)		-			(Weight = 20%) Avg Rating = 0.0
pd-17-0053: 3.3 Finalise stewardship programme	1: Registration of stewardship programme with Cape Nature on municipal land [Type=Qtr 4 Only]	2: 0.0% By June 2021	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
	3.9 Maintain a balance betweel Linked Individual Subsidy Pro				ovision of affordable housing, Finance
KPA: IDP Implementation (D	OS)				(Weight = 20%) Avg Rating = 0.0
pd-17-0062: 3.9 Appoint credib housing institution to build and manage social housing		2: 100.0% By December 2022	0.0% N/a	appoi	SONS: Before a credible housing institution can be nted, a social housing policy must be drafted. RVENTIONS: Drafting of policy
pd-17-0063: 3.9 Obtain land us rights and secure funding for (FLISP) housing, Gap housing and social housing	[Type=Qtr 4 Only]	2: 0.0% By June 2022	0.0% N/a		
pd-20-0002: 3.9 Draft a credibl social housing policy	e 1: Social Housing policy completed [Type=Qtr 4 Only]	2: 0.0% Yes (by June 2021)	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Munic	ipal Manager: Office of the	Municipal Manager			
	Relevant stakeholders systen	natically improve local co	ompetitive advantages		
KPA: IDP Implementation (MM)					(Weight = 40%) Avg Rating = 0.8
pd-17-0033: 2.1 Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages	1: Number of key stakeholder groups actively contributing to improved competitive advantage [Type=Qtr 2 Only]	2: 100.0% 10 by end of Dec 2020, 15 by end of Dec 2022	100.0% 10 by end of Dec 2020	3.0	
·	Well located, serviced sites a	nd premises available fo	r commercial and indus	strial investor	
KPA: IDP Implementation (MM)					(Weight = 40%) Avg Rating = 0.8
pd-17-0034: 2.2 Ensure adequate supply of land and services for commercial and industrial premises.	1: Number of well located, serviced industrial sites available [Type=Qtr 2 Only]	2: 100.0% 15 by end of Dec 2020, 20 by end of Dec 2022	113.3% 17 by end of Dec 2020	3.4	
<u> </u>	Local markets work better to	increase opportunity for	local small businesses	1	
KPA: IDP Implementation (MM)					(Weight = 40%) Avg Rating = 0.8
pd-17-0036: 2.4 Establish a local business opportunity network incl. a local business directory	1: Number of opportunities advertised / shared with Swartland businesses [Type=Qtr 2 Only]	2: 100.0% 50 by end of Dec 2020, 100 by end of Dec 2022	100.0% 128 by end of Dec 2020	3.0	
Strategic Objective: 2.5	Easier for farmers to add and	grow new / promising bu	ısiness models		
KPA: IDP Implementation (MM)					(Weight = 40%) Avg Rating = 0.8
pd-17-0037: 2.5 New (more enabling) Spatial Development Framework	1: Number of key constraints to growth removed [Type=Qtr 2 Only]	2: 100.0% 2 by end of Dec 2020, 3 by end of Dec 2022	100.0%	3.0	
Strategic Objective: 2.6	Easier for local citizens to acc	ess economic opportun	ity		
KPA: IDP Implementation (MM)					(Weight = 40%) Avg Rating = 0.8
pd-17-0038: 2.6 Establish an information portal pointing to best information sources including local support services	1: Number of unique visitors (local, with more than 1 page view) [Type=Qtr 2 Only]	2: 100.0% 300 by end of Dec 2020, 400 by end of Dec 2022	100.0% 535 by end of Dec 2020	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	rget Achieved Rating Reasons / Interventions / No								
Strategic Objective: 4.6	ldentify risks and implement p	reventative and correct	ive controls								
KPA: IDP Implementation (MM)						(Weight = 40%)	Avg Rating = 0.8				
pd-17-0065: 4.6 Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 3 Only]	2: 0.0% Every second year	0.0% N/a	NO	TES: IA Chart	er approved on 28 May 201	9				
pd-17-0066: 4.6 Compile a Handover procedure to newly appointed Manager, Internal Audit	1: Complete handover procedure [Type=Qtr 3 Only]	2: 0.0% By March 2021	0.0%	0.0							
pd-17-0068: 4.6 Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six	1: Appointment of new members for the PRF Committee over a period of three years for continuity [Type=Qtr 4 Only]	2: 0.0% Annually by June	0.0%	0.0							

years)

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine	- Director: Corporate Serv	rices			
Strategic Objective: 2.7	7 Increase tourism visitors ar	nd brand as a good place t	to live		
KPA: IDP Implementation (CS)					(Weight = 20%) Avg Rating = 0.0
pd-20-0001: 2.7 Do product assessment and compile a development and marketing strategy for the Swartland	1: Study done and strategy compiled [Type=Qtr 4 Only]	2: 0.0% Yes (by June 2021)	0.0% N/a		
Strategic Objective: 4.1	11 Access for citizens to secu	ure tenure			
KPA: IDP Implementation (CS)					(Weight = 20%) Avg Rating = 0.0
pd-20-0004: 4.11 Implement title restoration project in conjunction with Human Settlements and Kaya Lam		2: 0.0% 50% of 24 by June 2021; 100% of 24 by June 2022	0.0% 0% cumulative	NOTES: budget	Awaiting funds to be allocated in Jan 2021 adjustment

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / N	lotes
Zikmann, Louis - Direct	or: Civil Engineering Service	ces				
Strategic Objective: 5.2	Maintenance and upgrading t	that sustain and improv	e the current conditio	n of surfaced ro	ads	
KPA: IDP Implementation (CES	7)				(Weight = 20%)	Avg Rating = 0.0
pd-17-0021: 5.2 Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads.	calculated and budget informed	2: 100.0% Yes (by end of Nov annually)	100.0% Yes	3.0		
Strategic Objective: 5.3	Ensure sufficient civil service	es capacity for planned	developments			
KPA: IDP Implementation (CES	7)				(Weight = 20%)	Avg Rating = 0.0
pd-17-0022: 5.3 Review and maintain master plans in accordance with the most recent growth model information	1: Master plans reviewed and maintained [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of March)	0.0% N/a			
Strategic Objective: 5.4	Maintenance, upgrading and	extension that sustain a	and improve the curre	nt condition of c	civil infrastructure	
KPA: IDP Implementation (CES	r)				(Weight = 20%)	Avg Rating = 0.0
pd-17-0023: 5.4 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of civil infrastructure	calculated and budget informed [Type=Qtr 2 Only]	2: 100.0% Yes (by end of Nov annually)	100.0% Yes	3.0		

SWARTLAND MUNICIPALITY STRATEGIC MANAGEMENT SYSTEM



2020/1 - [SDBIP] PROJECT SCHEDULES



Office of the Municipal Manager

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council Location: Municipal area

Vote Nos: 9/116-22-737 **10,000**

Proj Start: Proj End:

Grp No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1 1	Equipment - pur	chasing																		
Project	ed/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projecte	ed Cash Flow	Capital	2,000				2,000		2,000		2,000		2,000		6,000	10,000	<u>.</u>	<u>.</u>		

Project: pj-09-0021ab - Equipment Municipal Manager

Location: Municipal area

Vote Nos: 9/124-28-737 10,000

Gr	p No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1 Equipment - pur	chasing																		
Pro	ojected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Pro	jected Cash Flow	Capital		2,000			2,000		2,000		2,000		2,000		6,000	10,000				
Ex	penditure to date	Capital			1,152	773									1,925		687	2,613	7,387	73.9%

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Location: Municipal area

Vote Nos: 9/115-277-749 **Fin Source:** CRR **43**,160

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Equipment - purchasing													

S/Notes: Aug 2020: On order R2895 Sept 2020: Spend R2895 Okt 2020: on order R5200 Nov 2020: On order R5200

Dec 2020: Spend R5420 on order R12278

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		5,000	10,000	9,160	10,000	9,000							43,160	43,160				
Expenditure to date	Capital			2,895			5,420							8,315		12,278	20,593	22,567	52.3%

Project: pj-19-0028 - Neighbourhood Watch point: Alfa Street

Location: Malmesbury West

Fin Source: CRR 100,000

Proj Start: Proj End:

Grp N	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1	Implementation													

S/Notes: Sep 2020: Busy with construction of container.
Oct 2020: Container delivered to site.
Nov 2020: Busy with service connections

Nov 2020: Busy with service connections. Des 2020: Service connections complete.

200 2020. 00																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			30,000	30,000	40,000								100,000	100,000				
Expenditure to date	Capital						100,000							100,000			100,000		0%

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Vote Nos: 9/108-178-749 Fin Source: CRR 45,300

Proj Start: Proj End:

Grp No Activity Jul20 Aug20 Sep20 Oct20 Nov20 Dec20 Jan21 Feb21 Mar21 Apr21 May21 Jun21 Notes (Activity)

1 1 Equipment - purchasing

Location: Municipal area

Location:

S/Notes: Aug 2020: On order R32356

Sept 2020: Spend R32356, on order R11594 Okt 2020: Spend R8811 , on order R3829 Nov 2020: Spend R2420 , on order R1409

Dec 2020: On order R1409

Projected/Actual ETD Bdgt Type Jul20 Aug20 Sep20 Oct20 Nov20 Dec20 Jan21 Feb21 Mar21 Apr21 May21 Jun21 YTDJan Bud/Save Commit Total Avail Av % Projected Cash Flow Capital 5,300 10,000 20,000 5.000 5.000 45,300 45,300 43.587 Expenditure to date Capital 32.356 8.811 2.420 1.409 44.996 304 0.7%

Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth Location: Chatsworth

Vote Nos: 9/108-170-474 **Fin Source:** CRR 4,670,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													

S/Notes: Jul 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020.

Aug 2020: Tender awarded, site handover scheduled third week in September.

Sep 2020: Site handover complete.
Oct 2020: Construction completion - 5%
Nov 2020: Constriction completion - 7%
Dec 2020: Construction completion - 8%

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			250,000	600,000	700,000	300,000	300,000	700,000	600,000	620,000	600,000		2,150,000	4,670,000				
Expenditure to date	Capital					194,499	640,132							834,631		3,832,375	4,667,006	2,994	0.1%

Project: pj-19-0003 - Buildings: Disability Facilities, Additions and/or Upgrading

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
	,	0 ' '													
1	1	Construction													
		000													
									•			•			

S/Notes: Jul 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020.

Aug 2020: Tender awarded, awaiting appointment of QS. Sep 2020: Tender awarded, awaiting appointment of QS. Oct 2020: QS appointed, construction to start in November.

Nov 2020: Construction started.

Dec 2020: Contrauction completion 5%.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			250,000	250,000	250,000	250,000							1,000,000	1,000,000				
Expenditure to date	Capital															828,314	828,314	171,686	17.2%

Project: pj-20-0001 - Buildings: Development of new stores, Malmesbury

Location: Wesbank

Proj Start: Proj End:

Grp	No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	tivity)		
1	1	Implementation																			
Pro	jecte	ed/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Pro	jecte	ed Cash Flow	Capital										100,000	200,000	200,000		500,000				

Project: pj-20-0002 - Vehicles Buildings and Maintenance: Replace road painting machine

Location: Municipal area

Vote Nos: 9/108-458-114 **Fin Source:** CRR 290,000

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Purchase													

S/Notes: Aug 2020: Tenders invited.

Sep 2020: Tenders closed, busy with evaluation. Oct 2020: Tender awarded, awaiting delivery.

Nov 2020: Awaiting delivery. Dec 2020: Awaiting delivery.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						250,000							250,000	290,000				
Expenditure to date	Capital						286,400							286,400			286,400	3,600	1.2%

Project: pj-20-0032 - Buildings: Conversion / operationalisation of office space

Location: Municipal area

Vote Nos: 9/108-592-264 **Fin Source:** CRR 500,000

Proj Start: Proj End:

Gr	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Implementation													

S/Notes: July 2020: Detail survey and as-built drawing complete. Busy with detailed layout.

Aug 2020: Busy with detail design. Sep 2020: Busy with detail design.

Oct 2020: Busy with detail design and heritage approval. Nov 2020: Busy with detail design and heritage approval. Dec 2020: Busy with detail design and heritage approval.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										100,000	200,000	200,000		500,000				
Expenditure to date	Capital																	500,000	100.0%

Parks and Amenities

Project: pj-11-0058 - Equipment Parks

Location: Municipal area

 Vote Nos:
 9/112-41-749

 Fin Source:
 CRR

 58,000

Proj Start: Proj End:

Grp N	o Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	Equipment - purchasing													

S/Notes: Aug 2020:Spend R34215 Sept 2020:Spend R20130 Okt 2020: no spending

Nov 2020: no spending Dec 2020: on order R260

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000	10,000	18,000	10,000	10,000						58,000	58,000				
Expenditure to date	Capital		34,215	20,130										54,345		2,600	56,945	1,055	1.8%

Project: pj-17-0079 - Parks: Ward Committee projects

Location: Municipal area

Vote Nos: 9/112-206-18 **Fin Source:** CRR 1,417,056

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
A A local consent of the													
1 1 Implementation													

S/Notes: Jul 2020: On order R258 178.

Aug 2020: Play park equipment ordered. Sep 2020: Play park equipment ordered. Oct 2020: Play park equipment ordered.

Nov 2020: Tenders invited. Dec 2020: Tender awarded.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	58,333	58,333	258,333	258,333	258,333	175,389	58,333	58,333	58,333	58,333	58,333	58,337	1,125,387	1,417,056				
Expenditure to date	Capital	256,260		20,070	88,901	193,529	35,062							593,822		391,110	984,932	432,124	30.5%

Streets

Project: pj-09-0004 - Roads: Resealing of roads - Swartland

Vote Nos: 9/110-85-144 [MIG]; 9/110-85-99 [CRR]

17,871,251 Fin Source: CRR

Location: Municipal area

MIG 1,026,749

Proj Start: Proj End:

Grp N	o Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Tender process													
1	2 Construction													

S/Notes: July 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020.

Aug 2020: Tender awarded.

Sep 2020: Compiling work packages.

Oct 2020: Work packages complete, contruction to start in Nov 2020.

Nov 2020: Construction commenced.

Dec 2020: Construction completion 7%.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			2,000,000	4,000,000	5,026,749	2,000,000	1,000,000	2,000,000	2,871,251				14,026,749	18,898,000				
Expenditure to date	Capital		219,643			43,798	3,401,324							3,664,765		10,360	3,675,125	15,222,875	80.6%

Project: pj-16-0015 - Roads: New Roads Location: Municipal area

Vote Nos: 9/110-175-154 Fin Source: CRR 15,000,000

Proj Start: Proj End:

Gr	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Construction													

S/Notes: July 2020: Tender awarded, detail design of roads, survey and geotechnical investigation to follow.

Aug 2020: Busy with detail design of roads. Sep 2020: Busy with detail design of roads.

Oct 2020: Detail design complete, busy compiling work packages. Nov 2020: Detail design complete, busy compiling work packages.

Dec 2020: Finalsing arrangements with contractor, construction to commence January 2021.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save Com	nmit T	otal	Avail	Av %
Projected Cash Flow	Capital			1,000,000	2,000,000	2,000,000	1,500,000	800,000	1,700,000	2,000,000	2,000,000	2,000,000		7,300,000	15,000,000				

Project: pj-17-0019 - Vehicles Roads: CK33796 Isuzu KB

Vote Nos: 9/110-87-763 Fin Source: CRR 292,175

Location: Moorreesburg

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Purchase													

S/Notes: Aug 2020: Tenders invited.

Sep 2020: Tender received, busy with evaluation. Oct 2020 Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery.

	,																		
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						292,175							292,175	292,175				
Expenditure to date	Capital															289,420	289,420	2,755	0.9%

Project: pj-17-0080 - Roads: Ward Committee projects Location: Municipal area

Vote Nos: 9/110-205-13 Fin Source: CRR 700,000

Proj Start: Proj End:

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1	Implementation													
S/Notes:	Aug 2020: Speed humps and	d raised int	ersections	identified.	constructi	on to be do	ne with re	sealing pro	niects.					

Sep 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Oct 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Nov 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Dec 2020: Speed humps and raised intersections identified, construction to be done with resealing projects.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						200,000	200,000	200,000	100,000				400,000	700,000				
Expenditure to date	Capital					21,638	163,321							184,959		60,765	245,724	454,276	64.9%

Location: Project: pj-19-0007 - Vehicles Roads: Mechanical Broom

Vote Nos: 9/110-209-749 Fin Source: CRR 1,350,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													
	لنبا	1 01011000													

S/Notes: Sep 2020: Tender awarded, awaiting delivery.

Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					1,350,000								1,350,000	1,350,000				
Expenditure to date	Capital																	1,350,000	100.0%

Sewerage

Project: pj-09-0003 - Equipment Sewerage: Telemetry

Vote Nos: 9/111-278-749 **Fin Source:** CRR 32,000

Proj Start: Proj End:

Grp N	Grp No Activity 1 1 Purchase of equipment Projected/Actual ETD Bdgt Type			Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		Notes	(Activit	y)		
1	1 1 Purchase of equipment																			
Projec	cted/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save Com	mit To	otal	Avail	Av %
Projec	ted Cash Flow	Capital									32,000					32,000				

Project: pj-10-0114 - Equipment Sewerage

Location: Municipal area

Vote Nos: 9/111-33-749 **Fin Source:** CRR 26,000

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Equipment - purchasing													

S/Notes: Aug 2020:Spend R2412, on order R14273

Sept 2020: Spend R5824, on order R16648 Okt 2020: Spend R3639, on order R13009 Nov 2020: Spend R909, on order R10500

Dec 2020: On order R10500

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					10,000	5,000	5,000	6,000					20,000	26,000				
Expenditure to date	Capital		2,412	5,824	3,639	910								12,785		10,500	23,285	2,715	10.4%

Sportsgrounds

Project: pj-17-0074 - Sport: Upgrading of Sports Grounds: Chatsworth

Proj Start: Proj End:

G	pΛ	lo Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
	1	1 Design and Tender													
	•	1 Design and Tender													
	1	2 Construction													

S/Notes: July 2020: Busy with detail design and tender documentation. Aug 2020: Busy with detail design and tender documentation.

Sep 2020: Busy with detail design and tender documentation.

Oct 2020: Tenders invited.

Nov 2020: Tender closed, busy with evaluation.

Dec 2020: Tender awarded.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				500,000	500,000	267,430							1,267,430	1,267,430				

Project: pj-17-0075 - Sport: Upgrading of Sports Grounds: Darling

Vote Nos: 9/106-532-136 **2,128,749**

Location: Darling

Proj Start: Proj End:

G	3 rp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
	1	1	Design and Tender													
	1	2	Construction													

S/Notes: Jul 2020: Busy with detail design and tender documentation.

Aug 2020: Busy with detail design and tender documentation.

Oct 2020: Tenders invited.

Nov 2020: Tender closed, busy with evaluation.

Dec 2020: Tender awarded.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				500,000	500,000	500,000	300,000	328,749					1,800,000	2,128,749				

Project: pj-19-0040 - Sport: Security and upgrading: Kalbaskraal irrigation Location: Kalbaskraal

 Vote Nos:
 9/106-404-27 [CRR]

 Fin Source:
 CRR

 31,172

Proj Start: Proj End:

Grp 1	No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	tivity)		
1	1 Implementation														Complete					
S/Not	es: Aug 2020: Cor	mplete																		
Projec	cted/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projec	ted Cash Flow	Capital				31.172									31.172	31.172				

Storm Water

Project: pj-09-0009 - Storm water network (Swartland)

Location: Municipal area

Vote Nos: 9/114-98-129 **Fin Source:** CRR 500,000

Proj Start: Proj End:

Gr	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Implementation													
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S/Notes: Sep 2020: Construction implemented departmental. Oct 2020: Construction implemented departmental.

Nov 2020: Construction implemented departmental. Dec 2020: Construction implemented departmental.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				200,000	200,000	100,000							500,000	500,000				
Expenditure to date	Capital			1,904	385	80,285	77,104							159,678		133,088	292,765	207,235	41.4%

Project: pj-11-0060 - Equipment Streets and Storm Water

Vote Nos: 9/114-44-749 58,000

Location: Municipal area

Proj Start: Proj End:

Grp I	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Equipment - purchasing													

S/Notes: Aug 2020:Spend R22965, on order R9661

Sept 2020: On order R25333

Okt 2020: Spend R21501, on order R4774

Nov 2020: Spend R14919 Dec 2020: Complete

	•																		
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				5,000	15,000	5,000	5,000	15,000	13,000				30,000	58,000				
Expenditure to date	Capital		22,965		21,501									44,466			44,466	13,534	23.3%

Water

Project: pj-11-0062 - Equipment Water Location: Municipal area

Vote Nos: 9/105-36-741 **45,840**

Proj Start: Proj End:

1 1 Equipment - purchasing	Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Equipment parentaging	1 1 Equipment - purchasing													

S/Notes: Aug 2020:Spend R22788, on order R8130

Sept 2020: on order R8130

Okt 2020: Spend R8123, on order R14919

Nov 2020: R14 919 on order

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,000	10,000	10,000	5,000	5,000	10,000					35,000	45,840				
Expenditure to date	Capital		22,788		8,130	14,919								45,837			45,837	3	0.0%

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering Location: Municipal area

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	tivity)		
1 1 Implementation	ı																		
S/Notes: Dec 2020: Fin	alising specific	ations.																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					166,750								166,750	166,750				
Expenditure to date	Capital				166,750									166,750			166,750		0%

Project: pj-18-0055 - Vehicles Water: CK23982 NP300 Hardbody

Vote Nos: 9/105-187-763 292,175 Fin Source: CRR

Location: Municipal area

Fin Source: CRR

500,000

Proj Start: Proj End:

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
4 4	Donalos													
1 1 1	Purchase													

S/Notes: Aug 2020: Tenders invited.

Sep 2020: Tender closed, busy with evaluation. Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery

200 2020. 10.	raor arranaoa,	amaning c																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						292,175							292,175	292,175				
Expenditure to date	Capital															289,420	289,420	2,755	0.9%

Project: pj-18-0072 - Water: New Connections: Water Meters Location: Municipal area

Vote Nos: 9/105-405-23 Fin Source: CRR 426.688

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													

S/Notes: Jul 2020: On order R26118.

Aug 2020: On order R26118

Sept 2020: Spend R162269, on order R18753 Oct 2020: Spend R11621, on order R21209

Nov 2020: On order R21209 Dec 2020: On order R21209

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	30,000	30,000	30,000	40,000	40,000	30,000	30,000	40,000	40,000	50,000	36,688	30,000	230,000	426,688				
Expenditure to date	Capital	24,159	33,389	164,853	11,621									234,022		19,032	253,054	173,634	40.7%

Project: pj-19-0011 - Water: Bulk water infrastructure

Location:

Proj Start: Proj End:

Vote Nos: 9/105-376-128

Gr	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Implementation													
	1 Implementation													
S/I	otes: Oct 2020: Expenditure will be	incurred	if repairs/u	pgrades ai	re required	on the bu	k system.							

Nov 2020: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Dec 2020: Expenditure will be incurred if repairs/upgrades are required on the bulk system.

Projected/Actual ETD Bdgt Type Jul20 Aug20 Sep20 Oct20 Nov20 Dec20 Jan21 Feb21 Mar21 Apr21 May21 Jun21 YTDJan Bud/Save Commit Total Avail Av % Projected Cash Flow Capital 100,000 100,000 100,000 100,000 100,000 300,000 500,000

Project: pj-19-0014 - Water: Riebeek Wes Square: New Borehole, Pumps and Irrigation

Vote Nos: 9/105-214-318 **250,000**

Location: Riebeek West

Location: Malmesbury

Proj Start: Proj End:

G	rp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
	1 1	Implementation													

S/Notes: Aug 2020: Tenders closed busy with evaluation.

Sep 2020: Tenders closed busy with evaluation.

Oct 2020: Tender awarded.

000 2020. 1011	aor amaraca.																		
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save C	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					50,000	50,000		150,000					100,000	250,000				

Project: pj-20-0008 - Water: Upgrade of water supply - Industrial area (Malmesbury)

Vote Nos: 9/105-518-334 **Fin Source:** CRR 1,000,000

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									300,000	300,000	300,000	100,000		1,000,000				
Expenditure to date	Capital						69,616							69,616		80,059	149,675	850,325	85.0%

Cleansing Services

Project: pj-11-0059 - Equipment Refuse Removal

Vote Nos: 9/104-190-749 **Fin Source:** CRR **20,000**

Proj Start: Proj End:

Gr	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Equipment - purchasing													

S/Notes: Aug 2020: R10453.

Sept 2020: On order R7394

Okt 2020: Spend R1701, on order R7394

Nov 2020:On order R7394 Dec 2020: Spend R7394

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000	10,000									20,000	20,000				
Expenditure to date	Capital		10,453		1,701		7,394							19,549			19,549	451	2.3%

Project: pj-14-0021 - Refuse site Moorreesburg - fencing

Vote Nos: 9/104-489-338

Proj Start: Proj End:

Gı	p No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		Į.	Notes (Act	tivity)		
	1	Implementation																			
S/	Votes	s: Dec 2020: Busy	y with detail de	esign and	tender doc	umentatio	n.														
Pr	oject	ed/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Pr	ojecte	ed Cash Flow	Capital											100,000	150,000		250,000				

Project: pj-17-0040 - Vehicles Refuse: CK36152 Nissan UD290

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													
S/N	otes:	Sep 2020: Busy with tender of	documenta	ation.											
		Oct 2020: Busy with tender of	documenta	ition.											
		Nov 2020: Tender invited.													

Nov 2020: Tender invited. Dec 2020: Tender awarded.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					235,000	7,143	7,143	7,143	7,143	2,317,143	7,143	7,142	249,286	2,595,000				

Project: pj-19-0015 - Refuse: Wheely Bins: Pilot Project

Location:

 Vote Nos:
 9/104-216-422

 Fin Source:
 CRR
 1,087,109

Proj Start: Proj End:

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1	Implementation													

S/Notes: Jul 2020: Tender for supply and delivery of wheelie bins awarded.

Aug 2020: Planning the distribution and roll out of project.

Sep 2020: Busy with the roll out of the project. Oct 2020: Busy with the roll out of the project. Nov 2020: Wheelie bin distribution complete.

Dec 2020: Monitoring project.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000	57,660	765,000	254,449							1,087,109	1,087,109				
Expenditure to date	Capital		790,000	30,545	81,655	90,234								992,434		12,349	1,004,783	82,326	7.6%

Location: Moorreesburg

Location: Municipal area

250,000

Project: pj-19-0016 - Equipment: Refuse bins, traps, skips (Swartland)

Vote Nos: 9/104-245-749

Proj Start: Proj End:

Grp No Activity Jul20 Aug20 Sep20 Oct20 Nov20 Dec20 Jan21 Feb21 Mar21 Apr21 May21 Jun21 Notes (Activity)

1 Equipment - purchasing

S/Notes: Okt 2020: on order R270319 Dec 2020: R270 319 on order

Dec 2020. R27	70 319 on orde	er.																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				142,340	127,979								270,319	270,319				
Expenditure to date	Capital					270,319								270,319			270,319		0.0%

Sewerage: Waste Water Treatment Plant

Project: pj-13-0008 - Sewerage: Moorreesburg

 Vote Nos:
 9/107-95-81 [MIG];
 9/107-95-87 [CRR]
 31,338,522

MIG 9,303,685

Proj Start: Proj End:

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1	Construction													

S/Notes: July 2020: Mechanical contract - major equipment ordered; Civil contract - construction start in September 2020

Aug 2020: Awaiting construction permit, start of construction scheduled for September.

Sep 2020: Awaiting construction permit, start of construction scheduled futher delayd. Oct 2020: Civil contractor establishing on site.

Nov 2020: Civil contractor establishing on site Nov 2020: Construction works started. Des 2020: Construction completion 1%.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	4,000,000	4,000,000	4,000,000	3,303,685	4,000,000	3,338,522	22,000,000	40,642,207				
Expenditure to date	Capital		4,370	2,014,331	14,498	6,177,940	1,111,414							9,322,553			9,322,553	31,319,654	77.1%

Project: pj-18-0004 - Sewerage: Darling

 Vote Nos:
 9/107-90-94 [MIG];
 9/107-90-102 [CRR]
 11,351,227

MIG 10,852,566

Location:

270,319

Proj Start: Proj End:

G	p No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
	1 1	Construction													
		Concudent													

S/Notes: July 2020: Refer to pj-18-0004. Mechanical contract - major equipment ordered; Civil Contract - construction programme to be finalised.

Aug 2020: Awaiting construction permit, start of construction scheduled for September.

Sep 2020: Awaiting construction permit, start of construction scheduled futher delayd.

Oct 2020: Civil contractor establishing on site. Nov 2020: Construction works started.

Des 2020: Construction completion 1%.

Projected/Actual ETD Sep20 Dec20 YTDJan Bud/Save Commit Total Av % Bdgt Type Jul20 Aug20 Oct20 Nov20 Jan21 Feb21 Mar21 Apr21 May21 Jun21 Avail 2,852,566 11,351,227 Projected Cash Flow Capital 2,351,227 2,000,000 3,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 22,203,793 Expenditure to date Capital 3,751 9,049,973 9,053,725 9,053,725 **13,150,068** 59.2%

Swimming Pools

Project: pj-20-0004 - Swimming pool Moorreesburg: Boundary wall

Vote Nos: 9/113-602-302 **Fin Source:** CRR 540,000

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	ivity)		
1 1 Construction																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										140,000	200,000	200,000		540,000				
Expenditure to date	Capital					21,513								21,513		40,875	62,388	477,612	88.4%

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate Location: Municipal area

Vote Nos: 9/101-22-737 **Fin Source:** CRR 20,000

Proj Start: Proj End:

Grp No Activ	ivity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		ı	Notes (Act	ivity)		
1 1 Equip	ipment - purc	chasing																		
Projected/Act	tual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash	sh Flow	Capital		3,000			12,000				3,000	2,000			15,000	20,000				
Expenditure to	o date	Capital		4,713	1,515	3,695	7,888								17,812			17,812	2,188	10.9%

Project: pj-18-0053 - Purchase of land for cemetery, Moorreesburg

Vote Nos: 9/101-546-274 **Fin Source:** CRR 420,000

Proj Start: Proj End:

Grp	No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		ı	Notes (Act	ivity)		
1	1	Purchase																			
S/N	otes	Dec 2020: Lar	nd identified. I	Negotiation	ns to be co	mmenced	with.						I		1						
Pro	iecte	ed/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proj	ecte	d Cash Flow	Capital												420,000		420,000				

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Vote Nos: 9/103-36-735 **Fin Source:** CRR 100,000

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Equipment - purchasing													

S/Notes: July 2020: Planning underway

Oct 20: Spending to be done based on maintenance audit during Nov/Dec 20.

Dec 20: Audit completed and quotations in process

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		30,000		10,000	20,000			20,000		10,000	10,000		60,000	100,000				
Expenditure to date	Capital		1,122	643	29,760									31,525		150	31,675	68,325	68.3%

Project: pj-20-0026 - Purchase of land: Die Kraaltjie, Transnet Erf 47

Vote Nos: 9/101-544-246 Fin Source: DHS

Proj Start: Proj End:

Grp I	lo .	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													

S/Notes: July 2020: Feedback awaited from Transnet regarding willingness to sell. Following up on regular basis.

Nov 2020: Transnet confirmed willingness to sell. Awaiting offer to purchase

Dec 2020: No funds awarded by DHS. Project to be move forward with adjustment budget

		,				,													
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										400,000				400,000				

Project: pj-20-0027 - Purchase of Property: Erf 507 Malmesbury (Office accommodation - Nedbank)

Vote Nos: 9/101-552-278 Fin Source: CRR 12,650,000

Proj Start: Proj End:

Gr	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													Completed
S/I	lotes	S: Sep 2020: In process of fina		d of Sale w	ith Nedba	nk									

Dec 2020: Deed finalised. Awaiting instructions from conveyancer.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	12,650,000												12,650,000	12,650,000				
Expenditure to date	Capital					12,334,796								12,334,796			12,334,796	315,204	2.5%

Project: pj-20-0028 - Purchase of Property: Erf 512 Malmesbury (Office accommodation - Standard Bank)

Vote Nos: 9/101-553-284 Fin Source: CRR 6,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													Completed

S/Notes: July 2020: Transaction pending, subject to August capital budget adjustment

Aug 2020: Deed of sale finalised

Sep 2020: Property transferred on 22 Sep 2020. Project complete.

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save Commit	Total	Avail	Av %
Projected Cash Flow	Capital			6,000,000										6,000,000	6,000,000			
Expenditure to date	Capital		5,940,000	59,361			-17,391							5,981,970		5,981,970	18,030	0.3%

Location: Municipal area

Location: Malmesbury

Location: Malmesbury

400,000

Project: pj-20-0029 - Purchase of Land: Erf 2180 Moorreesburg

 Vote Nos:
 9/101-554-286

 Ein Source:
 CRR

 20,000

Location: Moorreesburg

Location: Moorreesburg

100,000

Proj Start: Proj End:

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1	Purchase													
' '	Fulcilase													
0/11-1	Labardono Associda e calculada	Same alternation	and the second con-	C. C P	deed at each	_								

S/Notes: July 2020: Awaiting subdivision diagram in order to finalise deed of sale

Sep 2020: Deed of sale being finalised (Street reserve) Oct 2020: Awaiting cancellation of bond over property

Dec 2020: Transaction in process.

																			l.
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	20,000												20,000	20,000				

Project: pj-20-0030 - Purchase of Land: Erf 2876 Moorreesburg

Vote Nos: 9/101-556-292 Fin Source: CRR

Proj Start: Proj End:

Gr	p No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
•	1	Purchase													
S/I	Vote	s: Oct 2020: Pending funding fr	om Dept o		ettlements										

Nov 2020: Project to be moved to the next financial year with Adjustment budget

Dec 2020: No funds awarded by DHS. Project to be move forward with adjustment budget

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												100,000		100,000				

Project: pj-20-0031 - Purchase of Land: Erf 2111 Riebeek Kasteel

Location: Riebeek Kasteel

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1	Purchase													
S/Notes	: Oct 2020: Pending funding fr	om Dept o	of Human S	ettlements	3									
	Nov 2020: Project to be mov	ed to the n	next financi	al year with	n Adjustme	ent budget								

Dec 2020: No	, funds awarde	d by DHS.	Project to	be move fo	orward with	n adjustme	nt budget												
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												200,000		200,000				

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Vote Nos: 9/102-360-739 Fin Source: DCAS

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Equipment - purchasing													

S/Notes: Sep 20: The computer and printer has been ordered for the Library Manager. Other needs still to be determined

Oct 20: Needs analysis in process
Dec 20: Quotations in process

Dec 20. Quota	nons in proces	5																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					20,000		10,000		20,000		10,000	10,000	30,000	70,000				
Expenditure to date	Capital				1,846		25,177							27,023		40,480	67,503	2,497	3.6%

Location: Municipal area

70,000

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Vote Nos: 9/123-25-749 **Fin Source:** CRR 38,000

Proj Start: Proj End:

Grp No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1	Equipment - pur	chasing																		
Projecte	ed/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected	d Cash Flow	Capital	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,000	3,000	22,400	38,000				
Expendit	ture to date	Capital		1,801	2,362			-246							3,917		8,372	12,289	25,711	67.7%

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Location: Malmesbury West

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Acti	ivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progres	S	·				·												
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	99,193	99,193	99,193	99,193	99,193	99,193	99,193	99,193	345,605				694,351	1,139,149				
Expenditure to date	Capital			6,842	8,452	398,024								413,318		22,156	435,474	703,675	61.8%

Project: pj-18-0064 a - Dev Services: Riebeek Kasteel Service Sites Project

Location: Riebeek Kasteel

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progres	s																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		191,662	191,662	191,662	191,662	191,663							958,311	958,311				
Expenditure to date	Capital			79,334	4,132	12,876								96,342		141,396	237,738	720,573	75.2%

Project: pj-18-0064 b - Dev Services: Riebeek Kasteel Serviced Sites Project (Sewerage)

Vote Nos: 9/123-412-87 **Fin Source:** DHS

Proj Start: Proj End:

Gr	No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1	Implementation																			
S/N	otes	: Dec 2020: Proj	ect in progres	S																	
Pro	jecte	ed/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Pro	ecte	d Cash Flow	Capital		1,067,826	1,067,826	1,067,826	1,067,826	1,067,829							5,339,133	5,339,133	<u>.</u>			
Exp	endi	ture to date	Capital			1,422,151		921,295								2,343,446		1,851,462	4,194,908	1,144,225	21.4%

Location: Riebeek Kasteel

Location: Riebeek Kasteel

5,339,133

Project: pj-18-0064 c - Dev Services: Riebeek Kasteel Serviced Sites Project (Water)

Proj Start: Proj End:

Grp	No A	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1 Ir	mlementation																			
S/No	S/Notes: Dec 2020: Project in prog			S																	
Proje	cted	/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proje	cted (Cash Flow	Capital		102,114	102,114	102,114	102,114	102,116							510,572	510,572				
Expe	nditur	re to date	Capital			383,649		8,751								392,400			392,400	118,172	23.1%

Project: pj-18-0064 d - Dev Services: Riebeek Kasteel Serviced Sites Project (Streets and Stormwater)

Location: Riebeek Kasteel

Vote Nos: 9/123-433-144 4,366,779

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progres	S																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		873,355	873,355	873,355	873,355	873,359							4,366,779	4,366,779				
Expenditure to date	Capital			2,011,343		266,871								2.278.214		1,972,129	4,250,343	116,436	2.7%

Project: pj-18-0065 a - Dev Services: Kalbaskraal Serviced Sites Project

Location: Kalbaskraal

Vote Nos: 9/123-323-155 [DHS] **Fin Source**: DHS 123,749

Grp N	o Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	Implementation																			
S/Note	s: Dec 2020: Pro	ect in progres	s																	
Projec	ted/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Project	ed Cash Flow	Capital				32,916	32,916	32,917							98,749	123,749				
Expend	liture to date	Capital			71,911		46,404								118,314			118,314	5,435	4.4%

Project: pj-18-0065 b - Dev Services: Kalbaskraal Serviced Sites (Sewerage)

 Vote Nos:
 9/123-434-87 [DHS]
 438,713

Location: Kalbaskraal

Proj Start: Proj End:

Grp	No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1	Implementation																			
S/N	otes:	Dec 2020: Proj	ect in progres	s																	
Pro	iecte	d/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proj	ected	Cash Flow	Capital		154,571	154,571	129,571									438,713	438,713				
Exp	endit	ure to date	Capital				9,730	145,002								154,732			154,732	283,981	64.7%

Project: pj-18-0065 c - Dev Services: Kalbaskraal Serviced Sites (Water)

Location: Kalbaskraal

Vote Nos: 9/123-435-23 [DHS] **Fin Source**: DHS 117,960

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progres	S																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		39,320	39,320	39,320									117,960	117,960				
Expenditure to date	Capital			3,643		7,213								10,856			10,856	107,104	90.8%

Project: pj-18-0065 d - Dev Services: Kalbaskraal Serviced Sites (Streets & Stormwater)

Location: Kalbaskraal

Vote Nos: 9/123-436-144 [DHS] **Fin Source**: DHS 316,943

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	tivity)		
1 1 Implementation	ı																		
S/Notes: Dec 2020: Pr	oject in progres	S																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
			105 / 17	405 (47	405 (40									04/040					
Projected Cash Flow	Capital		105,647	105,647	105,649									316,943	316,943				

Project: pj-18-0066 a - Dev Services: Sibanye-Moorreesburg Serviced Sites (prof fees)

Location: Sibanye

Vote Nos: 9/123-324-165 1,074,000

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	ivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progress	S																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200,000		200,000		200,000		200,000	274,000				600,000	1,074,000				
Expenditure to date	Capital			6,520										6,520			6,520	1,067,480	99.4%

Project: pj-19-0042 - Dev Services: Phola Park (A,B & C) Rudimentary Services

Vote Nos: 9/123-440-87

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progres	S																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		100,000	100,000	100,000	100,000								400,000	400,000				
Expenditure to date	Capital					30,870								30,870			30,870	369,130	92.3%

Location: Ilinge Lethu

Location: Darling

400,000

Project: pj-19-0049 - Dev Services: Darling Serviced Sites (Professional Fees)

Proj Start: Proj End:

Grp No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		Notes (Act	tivity)		
1 1 I	Implementation																		
S/Notes:	Nov 20: Projec	t subject to ap	proval of f	unding by [DHS					I				I.					
Projected	d/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save Commit	Total	Avail	Av %
Projected	Cash Flow	Capital		50,000	65,000	50,000	60,000								225,000	225,000			

Project: pj-19-0050 - Dev Services: Darling Serviced Sites (Sewerage)

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation	n																		
S/Notes: Nov 20: Pro	1 Implementation Impl																		
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		50,000	50,000	50,000	56.325								206.325	206.325				

Project: pj-19-0051 - Dev Services: Darling Serviced Sites (Water)

Location: Darling

Vote Nos: 9/123-598-434 **Fin Source:** DHS **308,700**

Grp	No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1	Implementation																			
S/N	otes:	Nov 20: Projec	t subject to ap	proval of f	unding by I	DHS															
Pro	jecte	d/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proj	ectec	l Cash Flow	Capital		100,000	50,000	100,000	58,700								308,700	308,700				

Project: pj-19-0052 - Dev Services: Darling Serviced Sites (Streets & Stormwater)

Vote Nos: 9/123-588-448

Proj Start: Proj End:

Gr	N q	o Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		ı	Notes (Act	tivity)		
•	1	1 Implementation																			
S/I	Vote	s: Nov 20: Projec	t subject to ap	proval of f	unding by [DHS															
Pr	ojec	ted/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Pro	oject	ed Cash Flow	Capital		179,714	114,374	178,447	161,384	174,192	122,386	129,478					930,497	1,059,975				

Location: Darling

Location: Abbotsdale

1,059,975

Project: pj-19-0053 - Dev Services: Abbotsdale Social Economic Facility Project

Vote Nos: 9/123-133-167 Fin Source: CRR 5,000,000

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		400,000	400,000	400,000	600,000	400,000	400,000	600,000	600,000	600,000	600,000		2,600,000	5,000,000				

Project: pj-20-0012 - Dev Services: Malmesbury De Hoop project (Sewerage)

Location: Malmesbury West

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progres	S																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	216,493	192,635	211,337	112,481	591,602	546,364	80,320	133,721	105,369				1,951,232	2,190,322				
Expenditure to date	Capital	90,358		1,460,902										1,551,259			1,551,259	639,063	29.2%

Project: pj-20-0013 - Dev Services: Malmesbury De Hoop project (Water)

Location: Malmesbury West

Grp	No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1 Implementation																			
S/N	otes: Dec 2020: Pro	ject in progres	S	<u>.</u>																
Pro	ected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Pro	ected Cash Flow	Capital	329,932	293,574	522,074	271,420	539,600	370,658	522,407	203,789	284,567				2,849,665	3,338,021				
Exp	enditure to date	Capital	526,900		603,275		1,584,598								2,714,773			2,714,773	623,248	18.7%

Project: pj-20-0014 - Dev Services: Malmesbury De Hoop project (Streets and stormwater)

Vote Nos: 9/123-472-156 Fin Source: DHS

Proj Start: Proj End:

Gr	No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1	Implementation																			
S/I	lotes	: Dec 2020: Proj	ect in progres	S																	
Pro	ojecto	ed/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Pro	jecte	d Cash Flow	Capital	1,134,975	1,009,901	1,107,943	1,589,688	2,480,226	2,243,065	2,421,082	1,701,038	1,044,590				11,986,880	14,732,508		<u>.</u>		
Ex	endi	ture to date	Capital	297,212		2,008,795		1,871,144								4,177,151			4,177,151	10,555,357	71.6%

Location: Malmesbury West

Location: Municipal area

14,732,508

Project: pj-20-0015 - Dev Services: Malmesbury De Hoop project - External Services (Sewerage)

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		N	lotes (Act	ivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progres	S																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			117,251	126,075	101,682	139,875	105,117						590,000	590,000				
Expenditure to date	Capital			130,775		57,723								188,498			188,498	401,502	68.1%

Project: pj-20-0016 - Dev Services: Malmesbury De Hoop project - External Services (Water)

Location: Municipal area

Vote Nos: 9/123-476-166 Fin Source: CRR 890,000

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation																			
S/Notes: Dec 2020: Pro	ject in progres	s																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			112,852	146,215	180,220	170,674	280,039						890,000	890,000				
Expenditure to date	Capital			2.753		528,703								531,456			531,456	358,544	40.3%

Project: pj-20-0017 - Dev Services: Malmesbury De Hoop project - External Services (Streets and stormwater)

Location: Municipal area

Vote Nos: 9/123-478-174 500,000

Grp No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1	Implementation																			
S/Notes	: Dec 2020: Proj	ect in progres	S																	
Project	ed/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projecte	d Cash Flow	Capital			115,347	114,775	117,465	134,293	18,120						500,000	500,000	<u>.</u>			
Expend	ture to date	Capital			490,884										490,884			490,884	9,116	1.8%

Caravan Parks

Project: pj-16-0044 - Equipment: YZF Caravan Park

Vote Nos: 9/120-47-745 **Fin Source**: CRR **30,000**

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Equipment - pur	chasing																		
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	17,500	30,000				
Expenditure to date	Capital		·		•			·	·					•	·	18,150	18,150	11,850	39.5%

Planning

Project: pj-17-0088 - RSEP - Indoor outdoor sport centre

 Vote Nos:
 9/121-409-27 [CRR];
 9/121-408-27 [Donation];
 9/121-407-27 [DEADP]
 Fin Source:
 CRR
 750,000

 DEADP
 140,154

Other 141,038

Proj Start: Proj End:

Grp I	No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1 Implementat	ion																		
S/Not	es: Dec 2020:	Project in progres	SS																	
Proje	cted/Actual ETI	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proiec	ted Cash Flow	Capital				60.000	120,154	438,983	330,000				82.055		949.137	1.031.192				

Project: pj-17-0100 - RSEP - Entrepreneurial Hub

Location: Malmesbury West

 Vote Nos:
 9/123-9-27 [DEADP]
 600,000

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		ı	Notes (Act	ivity)		
1 1 Implementation	ı																		
S/Notes: Dec 2020: Pro	oject in progres	S																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			200,000	200,000	200,000								600,000	600,000				
Expenditure to date	Capital						523,971							523,971		8,004	531,975	68,025	11.3%

Project: pj-17-0101 - RSEP - Darling Project

Vote Nos: 9/123-318-67 [CRR]; 9/121-194-67 [DEADP]

Location: Darling

Fin Source: CRR

1,000,000

DEADP

5,247,148

Proj Start: Proj End:

Grp	No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	ivity)		
1	1 Implementation																			
S/N	otes: Dec 2020: Con	ntractor was ap	opointed in	Novembe	r. Impleme	ntation will	start in Ja	nuary 2021	l		<u>.</u>									
Pro	jected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Pro	ected Cash Flow	Capital			520,000	690,000	690,000	860,000	540,000	480,000	917,148	860,000	690,000		3,300,000	6,247,148				

Project: pj-19-0041 - RSEP - Recreational Nodes

Location: Malmesbury West

Vote Nos: 9/112-406-27 [DEADP]

Fin Source: DEADP

198,989

Proj Start: Proj End:

Grp	No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	ivity)		
1	1 Implementation																			
S/No	otes: Dec 2020: Pro	ject in progres	S											·						
Proj	ected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proj	ected Cash Flow	Capital				100,000	98,989								198,989	198,989				

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

10,309

29,746

88,258

33,051

Vote Nos: 9/117-39-749 **Fin Source:** CRR 400,000

Location: Municipal area

1,140,938 1,331,680 **1,720,320**

56.4%

190,742

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activ	rity)	
1 1 Equipment - purchasing													On schedule		
S/Notes: Jul 20: Planning in process															
Aug 20: Tenders invited															
Sep 20: Tender awarded															
Dec 20: Equipment delivered															
Projected/Actual FTD Rdgt Type	Jul20	Διια20	Sen20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD lan Bud/Save Commit	Total Avail	Δν%

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					350,000	10,000	10,000	10,000	10,000	10,000			370,000	400,000				
Expenditure to date	Capital			347,050	1,250		5,287							353,587		4,036	357,623	42,377	10.6%

Electricity Operations, Maintenance and Construction

Capital

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project

Location: Ilinge Lethu

29,378

Vote Nos: 9/117-534-176 Fin Source: INEP 3,052,000

Proj Start: Proj End:

Expenditure to date

Grp	No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	ivity)		
1	1 Implementation														On schedule	!				
S/No	tes: Jul 20: Plannir Aug 20: Const Dec 20: Const	truction in proc																		
Proje	ected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proje	cted Cash Flow	Capital					900,000	152,000		500,000	500,000	500,000	500,000		1,052,000	3,052,000				

Project: pj-18-0031 - Electricity: Upgrading of streetlights, floodlighting and building installations

Vote Nos: 9/117-255-188 Fin Source: EEDSM 3,600,000

Proj Start: Proj End:

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1	Upgrading work													On schedule

S/Notes: Jul 20: Project proposal presented to DMRE. Project report in process

Aug 20: Project report submitted to DMRE

Sep 20: Project report approved by DMRE. Energy efficient streetlights to be ordered

Oct 20: Streetlights ordered

Nov 20: First batch streetlights delivered Dec 20: Second batch of streetlights ordered

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						2,000,000		600,000	500,000	500,000			2,000,000	3,600,000				
Expenditure to date	Capital			7,957	7,345	1,263,188	6,120							1,284,609		2,060,553	3,345,162	254,838	7.1%

Project: pj-19-0019 - Electricity: Morreesburg Sibanye - Infrastructure and connections

Location: Moorreesburg Vote Nos: 9/117-333-186 Fin Source: INEP

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Construction													Phase 1 completed, Phase 2 on schedule

S/Notes: Jul 20: Contractor AM Engineering commence after delay. Material partially delivered. Tender document for Phase 2 connections in process

Aug 20: Construction proceed by Contractor AM Engineering. Tenders invited for Phase 2 connections.

Sep 20: Construction of Phase 1 by AM Engineering contractor in process. Tenders for Phase 2 adjudicated.

Oct 20: Phase 1 99% completed and phase 2 tender awarded

Nov 20: Phase 1 energised customers not yet registered on vending system. To be done urgently. Phase 2 construction in process.

Dec 20: Phase 1 completed. Phase 2 construction in process

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	100,000	200,000	200,000	200,000	100,000	50,000	50,000	400,000	400,000	400,000	300,000	200,000	900,000	2,600,000				
Expenditure to date	Capital		359,377		60,812		1,228,233							1,648,421		555,966	2,204,387	395,613	15.2%

Project: pj-19-0021 - Electricity: Riebeek Kasteel Low cost housing development- 435 erven - Electrification

Vote Nos: 9/117-334-308 Fin Source: CRR 350,000

Proj Start: Proj End:

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
4 4	1 1 1 1													0
1 1 1	Implementation													Streetlights only
	Implomortation													ou outignts only
							•	•						

S/Notes: Oct 20: Electification by Eskom and streetlights by municipality. Await electrical network design from Eskom to plan streetlights

Nov 20: Eskom design received. Streetlight planning in process.

Dec 20: Awaiting Eskom to complete electrical network

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50,000	200,000			50,000	50,000					300,000	350,000				
Expenditure to date	Capital															259,597	259,597	90,403	25.8%

Location: Municipal area

Location: Riebeek Kasteel

2,600,000

Project: pj-19-0022 - Electricity: Kalbaskraal Low cost housing development- 109 erven - Electrification

Location: Kalbaskraal Vote Nos: 9/117-335-303 Fin Source: CRR

Proj Start: Proj End:

G	p N	lo Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
	1	1 Implementation													Streetlights only
	•	Implementation													Succingitis only

100,000

S/Notes: Oct 20: Electification by Eskom and streetlights by municipality. Await electrical network design from Eskom to plan streetlights

Nov 20: Eskom design received. Streetlight planning in process.

Dec 20: Awaiting Eskom to complete electrical network

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50,000	50,000									100,000	100,000				
Expenditure to date	Capital															53,427	53,427	46,573	46.6%

Location: Malmesbury Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre

Vote Nos: 9/117-332-318 Fin Source: CRR 800,000

Proj Start: Proj End:

Grp	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Implementation													On schedule

S/Notes: Jul 20: Planning to upgrade radio network in process

Aug 20: Tender to upgrade radio network in process

Sep 20: Tender invited to upgrade radio network in process

Oct 20: Tender awarded Nov 20: Equipment ordered

Dec 20: Delivery scheduled for Jan/Feb 2021

	,																		
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000			500,000	800,000				
Expenditure to date	Capital															632,359	632,359	167,642	21.0%

Location: Yzerfontein Project: pj-19-0029 - Electricity: Minisubstations Swartland

Vote Nos: 9/117-378-22 Fin Source: CRR 3,100,000

Proj Start: Proj End:

Grp No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1	Implementation													On schedule

S/Notes: Jul 20: Planning in process

Aug 20: Orders placed

Nov 20: Manufacturing in process Dec 20: Manufacturing in process

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					2,800,000		50,000	50,000	50,000	50,000	50,000	50,000	2,850,000	3,100,000				
Expenditure to date	Capital															2,919,198	2,919,198	180,802	5.8%

Project: pj-19-0030 - Electricity: Swartland LV Upgrading

Jul20

Jul20

10,000

13,827

Capital

Capital

Aug20

20,000

5,152

Vote Nos: 9/117-382-438 Fin Source: CRR 1,500,000

Feb21

Mar21 Apr21

May21 Jun21

Nov20 Dec20 Jan21

Dec20

Location: Municipal area

Location: Municipal area

Notes (Activity)

Notes (Activity)

10,231

44,191

115,896

72.4%

Proj Start: Proj End:

Grp No Activity

Grp No Activity

1 1 Implementation														On schedule					
S/Notes: Aug 20: Plann Dec 20: Const																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD.Jan	Bud/Save	Commit	Total	Avail	Av %
			-	•				· · · · · ·		mai z i	, , , , , , , , , , , , , , , , , , , ,	ay = .	• u		Duu/Oave	Commit	, ota,	2 10 411	,
Projected Cash Flow	Capital	100,000	100,000	200,000	200,000	200,000	100,000	100,000	100,000		100,000	100,000		1,000,000		Commit	rotar	711411	717 70

Project: pj-19-0031 - Electricity: Substation fencing

Oct20

Nov20

20,000

10,000

Sep20

20,000

6,325

20,000

8,656

Aug20 Sep20 Oct20

Vote Nos: 9/117-384-72 Fin Source: CRR 200,000

Feb21

Mar21

Apr21

May21

Jun21

Jan21

Proj Start: Proj End:

1 1 Implementation														On schedule					
S/Notes: Sep 20: Planning i Dec 20: Construct		SS				·													
	dgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Dualanta d Cook Flaur			00.000														'		
Projected Cash Flow Ca	apital		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		120,000	200,000				

Location: Malmesbury Project: pj-19-0032 - Electricity: Malmesbury meter and polebox replacement

Vote Nos: 9/117-386-328 Fin Source: CRR 160,087

Proj Start: Proj End:

Projected Cash Flow

Expenditure to date

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		N	otes (Acti	vity)		
1 1 Implementation													On schedule					
S/Notes: Jul 20: Planning in process Aug 20: Installation in proce Nov 20: Installation in proce Dec 20: Installation in proce	SS																	
Projected/Actual ETD Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan I	Bud/Save C	Commit	Total	Avail	Av %

10,000

20,000

20,000

20,000

10,000

120,000

33,960

160,087

20,000

Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade

Vote Nos: 9/117-538-192

Proj Start: Proj End:

Grp No Activity Jul20 Aug20 Sep20 Oct20 Nov20 Dec20 Jan21 Feb21 Mar21 Apr21 Jun21 Notes (Activity) May21 1 1 Implementation On schedule

S/Notes: Aug 20: Planning in process

Sep 20: Material ordered Dec 20: Construction in process

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50,000	30,000	20,000	20,000	20,000	20,000	20,000	20,000			140,000	200,000				
Expenditure to date	Capital			196,087										196,087		3,857	199,944	56	0.0%

Project: pj-19-0044 - Electricity: New Connections: Electricity Meters

Location: Municipal area

Vote Nos: 9/117-442-37 **Fin Source:** CRR 243,913

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Acti	ivity)		
1 1 Implementation	1																		
S/Notes: Jul 20-Jun 21:	: New connecti	ons installe	ed upon ap	plication a	nd receipt o	of connect	tion fee.												_
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	4,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		124,000	243,913				
Expenditure to date	Capital	44,176	80,150	51,517	38,408									214,251		29,698	243,949	-36	0.0%

Project: pj-20-0019 - Electricity: Replace oil metering units (Ostrich Abbotoir - Fabriek str)

Vote Nos: 9/117-536-182 Fin Source: CRR 300,000

Proj Start: Proj End:

Gr	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
	1 Implementation													On schodule
	1 Implementation													On schedule

S/Notes: Jul 20: Planning in process Aug 20: Tenders invited Sep 20: Tender awarded

Oct 20: First unit delivered. Second to be ordered Dec20: First unit installed. Second unit to be dlivered

20020		000																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20 N	Vov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					200,000		50,000		50,000				250,000	300,000				
Expenditure to date	Capital			114,900	45,107									160,007		114,900	274,907	25,093	8.4%

Location: Darling

Location: Wesbank

Fin Source: CRR

200,000

Project: pj-20-0020 - Electricity: MV upgrading (Malmesbury - Saamstaan)

Vote Nos: 9/117-541-194

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
4	4	Implementation													On schodule
		Implementation													On schedule
					•										

Location: Saamstaan

1,500,000

S/Notes: Jul 20: Planning in process

Aug 20: Construction in process
Dec 20: Construction in process

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		50,000	100,000	200,000	500,000	100,000	100,000	100,000	100,000	100,000	100,000	50,000	1,050,000	1,500,000				
Expenditure to date	Capital															1,466,077	1,466,077	33,923	2.3%

Project: pj-20-0021 - Electricity: Replace obsolete airconditioners

Location: Municipal area

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Implementation														On schedule					
S/Notes: Jul 20-Jun 21:	Replacement	of air cond	litioners un	dertaken v	vhere requi	red			·										
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000		60,000	100,000				
Expenditure to date	Capital			15,186	9,250									24,436		10,381	34,817	65,183	65.2%

Information, Communication and Technology

Project: pj-10-0004 - IT: Storage Array Network (SAN)

Location: Municipal area

Vote Nos: 9/118-261-734 **Fin Source:** CRR 700,000

Proj Start: Proj End:

Grp	No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1 Implementation													On schedule

S/Notes: Jul 20: Planning in process Aug 20: Planning in process

Oct 20: Planning in process Nov 20: Planning in process

Dec 20: Meeting held to discuss specifications

200 20111100111	ng mora to alloot	acc op com	Juli 01.10																
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												700,000		700,000				

Project: pj-11-0104 - IT: Terminal replacements

Vote Nos: 9/118-259-729

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
- 1	1	Implementation													On schodulo
	1	Implementation													On schedule

Location: Municipal area

Location: Municipal area

Location: Municipal area

Fin Source: CRR

Fin Source: CRR

40,000

80,000

70.000

S/Notes: Jul 20: Planning in process

Aug 20: Quotation requested

Dec 20: Order to be placed in Jan with PC order

200 201 01401	to be placed.	·· •air ····																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				40,000									40,000	40,000				

Project: pj-11-0105 - IT: Scanner replacements

Vote Nos: 9/118-87-729

Proj Start: Proj End:

Grp N	lo	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	mplementation													On schedule

S/Notes: Jul 2020: Gather Specifications and models compatability with PayDay software

Aug 2020: Meeting with PayDay with regards to units available. Oct 2020: Addition information requested about mobile units Dec 2020: Addition information requested about mobile units

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save Con	mmit	Total	Avail	Av %
Projected Cash Flow	Capital			80,000										80,000	80,000				

Project: pj-11-0106 - IT: Equipment

Vote Nos: 9/118-39-731

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Equipment - purchasing													

S/Notes: Jul 2020: Equipment purchased as required Aug 2020: Equipment purchased as required Oct 2020: Equipment purchased as required

Nov 2020: Equipment purchased as required Dec 2020: Equipment purchased as required Dec 2020: Equipment purchased as required

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		7,000	7,000	7,000	7,000		7,000	7,000	7,000	7,000	7,000	7,000	35,000	70,000				
Expenditure to date	Capital		4,155	1,276	4,132	2,700	-1,455							10,808			10,808	59,192	84.6%

Project: pj-14-0028 - IT: Printers

Vote Nos: 9/118-74-729

Proj Start: Proj End:

Grp No Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1 1 Equipment - purchasing													On schedule

S/Notes: Jul 2020: Puchased line and MFP printers

Aug 2020: Puchased laser printers

Sep 2020: Received printers

Oct 20: Additional requests will be accommodated Nov 20: Additional requests will be accommodated Dec 20: Additional requests will be accommodated

Projec	cted/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save Comn	it Total	Avail	Av %
Project	ted Cash Flow	Capital					50,000					100,000			50,000	150,000			
Expen	diture to date	Capital			27,117										27,117		27,117	122,883	81.9%

Project: pj-14-0029 - IT: Desktops

Location: Municipal area

Location: Municipal area

92,483

Location: Municipal area

92,483

77,517

45.6%

150,000

Proj Start: Proj End:

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1 1 Equipment - puro	chasing													On schedule					
S/Notes: Oct 20: Sched Dec 20: Order		n Jan with	Terminals																
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					85,000					85,000			85,000	170,000				

Project: pj-14-0030 - IT: Notebooks

Capital

Vote Nos: 9/118-64-729 **Fin Source**: CRR **260,000**

Proj Start: Proj End:

Expenditure to date

Grp No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		I	Notes (Act	ivity)		
1 1 Equipment - pur	chasing													On schedule					
S/Notes: Oct 20: Sched Dec 20: Sched																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					130,000					130,000			130,000	260,000				
Expenditure to date	Capital			3,741										3,741			3,741	256,259	98.6%

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance Location: Municipal area

 Vote Nos:
 9/119-25-737

 Fin Source:
 CRR
 44,239

Proj Start: Proj End:

Grp	No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		ı	Notes (Ac	tivity)		
1	1 Equipment - p	urchasing																		
Pro	jected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proj	ected Cash Flow	Capital		2,000	3,000	24,000	3,000	2,000	5,239	3,000	2,000				39,239	44,239				
Exp	enditure to date	Capital		21,001	5,483	4,239	5,106								35,829		8,409	44,239	1	0.0%

Project: pj-16-0033 - Vehicles Finance: CK40702 Citi Golf 310

188,975

Vote Nos: 9/119-50-765 **Fin Source:** CRR **216,481**

Proj Start: Proj End:

Expenditure to date

Capital

Grp N	lo Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1 Purchase																			
S/Note	Jul 20: Dit is ta Aug 20: Tende		er maar di	e tender is	nog nie to	egeken nie	Э													
Project	ted/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	Mav21	Jun21	VTD lan	Bud/Save	Commit	Total	Avail	Av %
- 9	ted Cash Flow	Capital	Juizu	Augzo	Sepzu	216 720	140720	Deczo	-239		IVIAI Z I	Aprzi	wayz i	Julizi	216 481			IUlai	Avaii	AV /0

188,975

188,975

27,506

Protection Services

Traffic and Law Enforcement

Project: pj-17-0064 - Vehicles Traffic and Law Enforcement: CK14877 Nissan bakkie

Location: Municipal area Vote Nos: 9/126-269-763 Fin Source: DCS

Proj Start: 04-Sep-20 Proj End: 29-Jan-21

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Tender process													
1	2	Procurement process													
1	3	Delivery and equipment													

561,600

S/Notes: Sep: Re-advertise for tender

Nov 20: Tender has been evaluated

Dec 20: Recommendation done by BEC evaluation committee

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save Commit	Total	Avail	Av %
Projected Cash Flow	Capital					561,600								561,600	561,600			

Project: pj-18-0068 - K9 Unit: Equipment Location: Municipal area

Vote Nos: 9/126-353-146 Fin Source: DCS 50,000

Proj Start: Proj End:

Grp	No Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1 Equipment - p	urchasing																		
Pro	ected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proj	ected Cash Flow	Capital				10,000		10,000		10,000		10,000	10,000		20,000	50,000				
Exp	enditure to date	Capital			24,400	14,787									39,186			39,186	10,814	21.6%

Fire and Emergency Services

Location: Municipal area Project: pj-10-0139 - Equipment Fire and Emergency Services

Vote Nos: 9/125-27-749 Fin Source: CRR 120,000

Proj Start: Proj End:

Grp No Acti	tivity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21		-	Votes (Act	ivity)		
1 1 Equ	uipment - pur	chasing																		
Projected/Ac	ctual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cas	ash Flow	Capital			35,000		35,000			35,000			15,000		70,000	120,000				
Expenditure to	to date	Capital					28,090								28,090		70,765	98,855	21,146	17.6%

Project: pj-19-0026 - Vehicles Fire Services: New Fire Fighting Vehicle

Vote Nos: 9/125-484-248 [CRR]; 9/125-482-206 [FSCBG] **Fin Source:** CRR

FSCBG **732,000**

468,000

Location:

Proj Start: Proj End:

Grp	No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Act	tivity)		
1	1	Delivery of chas	sis/cab																		
1	1 1 Delivery of chassis/cab 1 2 Build of a super structure Projected/Actual ETD Bdgt Type																				
Pro	Projected/Actual ETD Bdgt Type		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proj	ecte	d Cash Flow	Capital					720,000						480,000		720,000	1,200,000				
Exp	Expenditure to date Capital						590,720								590,720		116,798	707,518	492,482	41.0%	

Protection Services General

Project: pj-10-0138 - Equipment Protection Location: Municipal area

Vote Nos: 9/126-44-749 **96,000**

Proj Start: Proj End:

Grp	No	Activity		Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21			Notes (Ac	tivity)		
1	1 1 Equipment - purchasing Projected/Actual ETD Bdgt Type																				
Proje	ecte	d/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Proje	ctec	I Cash Flow	Capital				22,000			20,000		20,000		34,000		42,000	96,000				
Expe	ndit	ure to date	Capital				29,559		-10,195							19,364		1,188	20,552	75,448	78.6%